



**FEDERATED HERMES, INC.**  
**1001 Liberty Avenue**  
**Pittsburgh, Pennsylvania 15222-3779**

**INFORMATION STATEMENT**  
**March 16, 2022**

**INTRODUCTION**

This Information Statement is furnished to the shareholders (the “Shareholders”) of Federated Hermes, Inc. (including its consolidated subsidiaries, “Federated Hermes”, or the “Company”) by its Board of Directors (the “Board”) in connection with the Annual Meeting of the Shareholders which will take place by teleconference at 4 p.m. Eastern on Thursday, April 28, 2022 (the “Annual Meeting”). Shareholders interested in joining the Annual Meeting should do so by calling 888-506-0062 (domestic) or 973-528-0011 (international). The Company invites Shareholders to submit questions in advance. If you are a Shareholder interested in submitting a question in advance, please send your question to [Investors@FederatedHermes.com](mailto:Investors@FederatedHermes.com).

Action will be taken at the Annual Meeting for: (i) the election of directors; and (ii) any other business that properly comes before the Annual Meeting.

Federated Hermes has shares of both Class A Common Stock, no par value per share (the “Class A Common Stock”), and Class B Common Stock, no par value per share (the “Class B Common Stock”), issued and outstanding. The Class B Common Stock is listed on the New York Stock Exchange (“NYSE”) under the symbol “FHI”. Except under certain limited circumstances, the entire voting power of Federated Hermes is vested in the holder of the outstanding shares of the Class A Common Stock. All of the outstanding shares of Class A Common Stock are held by a Voting Shares Irrevocable Trust, dated May 31, 1989 (the “Voting Trust”), and will be voted at the Annual Meeting. Accordingly, Federated Hermes is not soliciting proxies for the Annual Meeting, but is providing this Information Statement to its Shareholders in accordance with Rule 14c-2 (17 C.F.R. §240.14c-2) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”).

**WE ARE NOT ASKING YOU FOR A PROXY AND YOU ARE REQUESTED NOT TO SEND US A PROXY.**

This Information Statement is being mailed and/or furnished to the Shareholders on or about March 16, 2022. Federated Hermes’ 2021 Annual Report to Shareholders (the “2021 Annual Report”) accompanies this Information Statement.

**SHAREHOLDERS SHARING THE SAME ADDRESS**

Federated Hermes has adopted a procedure called “householding”, which has been approved by the Securities and Exchange Commission (“SEC”). Under this procedure, Federated Hermes will deliver only one copy of its 2021 Annual Report and this Information Statement to multiple Shareholders who share the same address and last name unless contrary instructions have been received from an affected Shareholder. Federated Hermes will deliver promptly upon written or oral request a separate copy of the 2021 Annual Report and this Information Statement to any Shareholder at a shared address to which a single copy of either of these documents was delivered. To receive a separate copy of the 2021 Annual Report or this Information Statement, please contact: Corporate Communications, Federated Hermes, Inc., 1001 Liberty Avenue, Pittsburgh, PA 15222-3779 or call 1-800-341-7400.

If you are a Shareholder, share an address and last name with one or more other Shareholders and would like to revoke your householding consent, or you are a Shareholder and are eligible for householding and would like to participate in householding, please contact: Broadridge, ATTN: Household Department, 51 Mercedes Way, Edgewood, New York 11717 or call 1-866-540-7095.

**IMPORTANT NOTICE REGARDING THE AVAILABILITY OF THE 2021 ANNUAL REPORT AND INFORMATION STATEMENT FOR THE SHAREHOLDER MEETING TO BE HELD ON APRIL 28, 2022.**

**THIS INFORMATION STATEMENT AND THE 2021 ANNUAL REPORT ARE AVAILABLE ON THE INTERNET AT <https://www.FederatedHermes.com/investor-relations/#SECFilings>. Go to heading for “Annual Report” and expand options to access the 2021 Information Statement.**

## TABLE OF CONTENTS

	Page
<b>VOTING SECURITIES .....</b>	<b>3</b>
<b>BOARD OF DIRECTORS AND ELECTION OF DIRECTORS .....</b>	<b>4</b>
Meetings and Committees of the Board.....	5
Compliance Committee.....	6
Audit Committee.....	6
Audit Committee Report.....	6
Compensation Committee.....	7
Compensation Risk.....	8
Employee, Officer and Director Hedging .....	8
Corporate Governance.....	9
Communications with the Board.....	9
Board Leadership Structure .....	9
Risk Oversight .....	10
Nomination of Directors.....	11
Compensation of Directors .....	12
2021 Director Compensation Table.....	12
Compensation Committee Report.....	13
<b>EXECUTIVE COMPENSATION.....</b>	<b>13</b>
Compensation Discussion and Analysis.....	13
Board Process.....	16
2021 Summary Compensation Table .....	18
2021 Grants of Plan-Based Awards Table.....	20
2021 Outstanding Equity Awards at Fiscal Year End Table .....	22
2021 Option Exercises and Stock Vested Table .....	25
Environmental, Social and Governance (“ESG”) Matters .....	25
Pay Ratio Disclosure.....	26
Employment Agreements and Change-of-Control Agreement.....	27
<b>TRANSACTIONS WITH RELATED PERSONS .....</b>	<b>28</b>
<b>CONFLICT OF INTEREST POLICIES AND PROCEDURES.....</b>	<b>28</b>
<b>SECURITY OWNERSHIP .....</b>	<b>30</b>
Class A Common Stock.....	30
Class B Common Stock .....	31
Delinquent Section 16(a) Reports.....	33
<b>INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM .....</b>	<b>34</b>
<b>AUDIT COMMITTEE PRE-APPROVAL POLICIES AND PROCEDURES.....</b>	<b>34</b>

## VOTING SECURITIES

Except under certain limited circumstances, the entire voting power of Federated Hermes is vested in the holder of the outstanding shares of the Class A Common Stock. All of the outstanding shares of Class A Common Stock are held by the Voting Trust and will be voted at the Annual Meeting. Only the holder of record of Class A Common Stock at the close of business on February 28, 2022 (the record date for the Annual Meeting) will be entitled to vote at the Annual Meeting or any adjournment or adjournments thereof. On the record date, 9,000 shares of Class A Common Stock were outstanding, all of which were held by the Voting Trust, for the benefit of certain members of the Donahue family. The three trustees of the Voting Trust are J. Christopher Donahue, Federated Hermes' President and Chief Executive Officer and Chairman of the Board, Thomas R. Donahue, Federated Hermes' Vice President, Chief Financial Officer, and Treasurer, and a member of the Board, and Rhodora J. Donahue, their mother. Accordingly, Federated Hermes qualifies as a "controlled company" under Section 303A of the New York Stock Exchange Listed Company Manual (the "NYSE Rules") and qualifies for, and relies upon, certain exemptions available to controlled companies under the NYSE Rules. A "controlled company" is not required to comply with certain requirements of the NYSE Rules, such as the requirements of NYSE Rules 303A.01 (requiring a majority of independent directors), 303A.04 (requiring a nominating committee consisting entirely of independent directors) and 303A.05 (requiring a compensation committee consisting entirely of independent directors).

The presence of the holder of the Class A Common Stock, constituting all of the votes that all Shareholders are entitled to cast on the election of directors, will constitute a quorum for the transaction of business at the Annual Meeting. Any business transacted at the Annual Meeting shall be authorized upon receiving the affirmative vote of a majority of the votes cast by all Shareholders entitled to vote thereon. Under the terms of the Voting Trust, the trustees are authorized to vote the shares owned by the Voting Trust, and, as a result, all of the outstanding shares of Class A Common Stock will be voted in person at the Annual Meeting. Each share of Class A Common Stock is entitled to one vote. Directors will be elected by a plurality of the votes cast meaning the six nominees who receive the greatest number of "FOR" votes will be elected. Cumulative voting is not allowed. The trustees of the Voting Trust have advised Federated Hermes that they intend to vote in favor of all the directors nominated by the Board.

Under Federated Hermes' Restated Articles of Incorporation, the Class A Common Stock of Federated Hermes is not entitled to an economic premium over the Class B Common Stock of Federated Hermes, including in connection with (1) distributions and dividends, and (2) a "Company Sale" (which includes (a) an acquisition of Federated Hermes by another entity by means of any transaction or series of related transactions (including, without limitation, any reorganization, merger or stock purchase), and (b) a sale of all or substantially all of the assets of Federated Hermes). Specifically, the Class A Common Stock and Class B Common Stock of Federated Hermes currently have equal rights to dividends and distributions, when declared, whether in cash or stock, and shall receive the same amount of consideration per share, notwithstanding any differences in voting rights, in the event of a purchase of Federated Hermes by another entity by means of any transaction or series of related transactions (including, without limitation, any reorganization, merger, consolidation or stock purchase) or a sale of all or substantially all of the assets of Federated Hermes.

## BOARD OF DIRECTORS AND ELECTION OF DIRECTORS

The Board currently consists of six members. The current directors of Federated Hermes are: Messrs. Joseph C. Bartolacci, J. Christopher Donahue, Thomas R. Donahue, Michael J. Farrell, and John B. Fisher and Ms. Marie Milie Jones. Under Federated Hermes' bylaws, directors are elected at each annual meeting and each director holds office until the expiration of the term of one year for which he or she was elected and until a successor is elected and qualified.

The Board has nominated Messrs. Joseph C. Bartolacci, J. Christopher Donahue, Thomas R. Donahue, Michael J. Farrell, and John B. Fisher and Ms. Marie Milie Jones, for re-election as directors. All of the nominees currently serve as members of the Board.

**Joseph C.  
Bartolacci**  
Age 61

Mr. Joseph C. Bartolacci was appointed to the Board in October 2016. Since 2006, Mr. Joseph C. Bartolacci has served as Chief Executive Officer of Matthews International Corporation ("Matthews"), a provider principally of brand solutions, memorialization products and industrial products. He also serves as President of Matthews. From 2005 to 2006, he was President and Chief Operating Officer of Matthews. Since 2005, Mr. Joseph C. Bartolacci also has served as a member of the Board of Directors of Matthews. Prior to 2005, he held various positions within Matthews, including President, Casket Division; Executive Vice President of Matthews; President, Matthews Europe; President, Caggiati, S.p.A. (a wholly-owned subsidiary of Matthews) and General Counsel of Matthews. He also serves on the Matthews Pension Board and the boards of various subsidiaries of Matthews. Mr. Joseph C. Bartolacci also previously served on the Boards of Directors of Saint Vincent College and the Carnegie Science Center and on the Citizens Bank Mid-Atlantic Regional Advisory Board.

In determining that Mr. Joseph C. Bartolacci should serve as a director of Federated Hermes, the Board identified his background in accounting (B.A., Accounting, Saint Vincent College, and past experience as a Certified Public Accountant), his experience as a lawyer in private practice at Reed Smith LLP and as General Counsel of Matthews, his business and senior management experience at Matthews, and his experience serving as a board member of Matthews.

**J. Christopher  
Donahue**  
Age 72

Mr. J. Christopher Donahue has served as director, President and Chief Executive Officer of Federated Hermes since 1998 and was elected as Chairman of Federated Hermes effective April 28, 2016. He also serves as a director, trustee or officer of various Federated Hermes subsidiaries. He is President of 30 investment companies managed by subsidiaries of Federated Hermes. He is also director or trustee of 33 investment companies managed by subsidiaries of Federated Hermes. Mr. J. Christopher Donahue is the brother of Mr. Thomas R. Donahue who serves as Vice President, Treasurer, Chief Financial Officer and director of Federated Hermes.

In determining that Mr. J. Christopher Donahue should serve as a director of Federated Hermes, the Board identified his wealth of knowledge of Federated Hermes and its subsidiaries as Chief Executive Officer of the Company, his legal background, his knowledge of the investment management industry and his general executive management experience.

**Thomas R.  
Donahue**  
Age 63

Mr. Thomas R. Donahue has served as Vice President, Treasurer and Chief Financial Officer of Federated Hermes since 1998. Mr. Thomas R. Donahue previously served as a member of the Board from May 1998 to April 2004 and was re-elected to the Board on April 28, 2016. He also serves as an Assistant Secretary of Federated Hermes and he is President of FII Holdings, Inc., a wholly-owned subsidiary of Federated Hermes. He serves as a director of Hermes Fund Managers Limited. Mr. Thomas R. Donahue also serves as a director, trustee or officer of various other Federated Hermes subsidiaries. He is also director or trustee of seven investment companies managed by subsidiaries of Federated Hermes. Mr. Thomas R. Donahue is the brother of Mr. J. Christopher Donahue who serves as President, Chief Executive Officer, Chairman and director of Federated Hermes.

In determining that Mr. Thomas R. Donahue should serve as a director of Federated Hermes, the Board identified his wealth of knowledge of Federated Hermes and its subsidiaries as Chief Financial Officer of the Company, his corporate finance background, his knowledge of the investment management industry, his service on several other boards of directors, and his general executive management experience.

**Michael J. Farrell**  
Age 72

Mr. Michael J. Farrell was elected to the Board in August 1998. He has been the President of Farrell & Co., a merchant banking firm specializing in heavy manufacturing companies, since 1982. Additionally, he served as Chief Executive Officer of Standard Steel, LLC, a vertically integrated manufacturer and marketer of forged steel railway wheels and axles, from July 2001 until its acquisition in August 2011, at which time he resigned from the company. He has also served in executive capacities for MK Rail Corporation, Motor Coils Manufacturing Co. and Season-All Industries. Mr. Michael J. Farrell is a Certified Public Accountant. Prior to his resignation on March 4, 2014, Mr. Michael J. Farrell was a member of the Board of Directors of TriState Capital Holdings, Inc.

In determining that Mr. Michael J. Farrell should serve as a director of Federated Hermes, the Board identified his extensive background in finance as President of a merchant banking firm and his general executive management experience.

**John B. Fisher**  
Age 65

Mr. John B. Fisher has served as Vice President of Federated Hermes since 1998. Mr. John B. Fisher previously served as a member of the Board from May 1998 to April 2004 and was re-elected to the Board on April 28, 2016. He has also been President and Chief Executive Officer of the Federated Advisory Companies since 2006 and serves as a board member for each of these subsidiaries, all of which are wholly-owned by Federated Hermes. He serves as a director of Hermes Fund Managers Limited. He also serves as a director, trustee or officer of certain other Federated Hermes subsidiaries. Prior to 2006, he served as the President of the Institutional Sales Division of Federated Securities Corp., a wholly-owned subsidiary of Federated Hermes. Mr. John B. Fisher is President of three, and director or trustee of 26, investment companies managed by subsidiaries of Federated Hermes.

In determining that Mr. John B. Fisher should serve as a director of Federated Hermes, the Board identified his wealth of knowledge of Federated Hermes and its subsidiaries as a Vice President of the Company, his financial, sales and investment background, his knowledge of the investment management industry, and his general executive management experience.

**Marie Milie Jones**  
Age 59

Ms. Marie Milie Jones was elected to the Board in April 2014. Since June 2011, she has been a founding partner of JonesPassodelis PLLC, a law firm that concentrates in, among other areas, civil rights and employment law, commercial litigation, and professional liability law. In addition, from 1987 until June 2011, Ms. Marie Milie Jones practiced law at Meyer, Darragh, Buckler, Bebenek & Eck P.L.L.C., where she was elected partner in 1993 and managing partner in 1998.

In determining that Ms. Marie Milie Jones should serve as a director of Federated Hermes, the Board identified her extensive legal and management experience as a law firm partner, managing partner and founding partner, as well as her fourteen years of experience serving as a board member for Duquesne University, where she was Chairman of the Board from 2009 until her service on the board concluded in July 2017, and her service on St. Vincent's Seminary Board of Regents.

Only the number of nominees named above (six) are eligible for election at the 2022 Annual Meeting.

The Board has determined that Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones, are "independent" as defined by the NYSE Rules. In making this determination, the Board considered all relevant facts and circumstances. The Board has determined that Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones, have no relationship with Federated Hermes that impacts their independence.

Under the NYSE Rules, Federated Hermes is not required to have a majority of independent directors because it is considered a "controlled company" for purposes of these rules. In light of this fact, Federated Hermes does not have a majority of independent directors in reliance on the NYSE Rules exemption.

### **Meetings and Committees of the Board**

In 2021, the Board met on six occasions. The Board has an Audit Committee, Compensation Committee and Compliance Committee. The Board does not have a Nominating Committee; the Board as a whole performs this function. During 2021, all directors attended at least seventy-five percent of the meetings of the Board and the committees on which they served for the time period (i.e., 2021) when they were members of the Board.

## **Compliance Committee**

The Compliance Committee, which operates pursuant to a written charter, currently consists of Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones. Ms. Jones is the Chair of the Compliance Committee. The Compliance Committee has been established by Federated Hermes' Board to assist the Board and Federated Hermes' Chief Compliance Officer to oversee compliance by the Company and its employees with legal, regulatory and contractual requirements and Company policies and procedures. The Compliance Committee is responsible for overseeing the development and promulgation of compliance policies and programs, and oversees all company compliance activities, enhancing compliance efforts where necessary and appropriate and reporting to the Board as requested on the status of compliance efforts. In 2021, the Compliance Committee met four times.

## **Audit Committee**

The Audit Committee currently consists of Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones, none of whom is a current or former officer or employee of Federated Hermes. Mr. Bartolacci is Chair of the Audit Committee. The Board has adopted a written charter for the Audit Committee. The Board has determined that the members of the Audit Committee are "independent" as defined by the NYSE Rules applicable to audit committee members of a "controlled company."

The Audit Committee is responsible for monitoring the integrity of the financial statements of Federated Hermes, the independent registered public accounting firm's qualifications and independence, the performance of Federated Hermes' internal audit function and independent registered public accounting firm, and Federated Hermes' compliance with related applicable legal and regulatory requirements. The Audit Committee has the sole authority to appoint or replace the independent registered public accounting firm and is directly responsible for the compensation and oversight of the work of the independent registered public accounting firm. In performing its responsibilities, the Audit Committee reviews the audit plans of Federated Hermes' internal auditors and the independent registered public accounting firm and monitors their progress during the year. The Audit Committee also reviews and makes determinations regarding related party transactions involving Federated Hermes, except for related party transactions that involve the compensation of a related party who is an employee of Federated Hermes. The Audit Committee also receives regular periodic cybersecurity and business continuity updates from Federated Hermes' Chief Information Officer. In discharging its responsibilities, the Audit Committee is entitled to rely upon the reports, findings and representations of Federated Hermes' internal auditors, independent registered public accounting firm, legal counsel and responsible officers. In 2021, the Audit Committee met on five occasions.

The Board has determined that Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones are audit committee financial experts as defined under federal securities laws.

## **Audit Committee Report**

The Audit Committee oversees Federated Hermes' financial reporting process on behalf of the Board. Management has the primary responsibility for the financial statements and the reporting process including the systems of internal controls. Management assessed the effectiveness of Federated Hermes' internal control over financial reporting as of December 31, 2021, in relation to criteria for effective internal control over financial reporting as described in Internal Control – Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). In fulfilling its oversight responsibilities, the Audit Committee has met to review and discuss the audited financial statements in the 2021 Annual Report with management, including a discussion of the quality, not just the acceptability, of the accounting principles, the reasonableness of significant judgments, and the clarity and completeness of disclosures in the financial statements.

The Audit Committee discussed with the independent registered public accounting firm, who is responsible for expressing an opinion on the conformity of those audited financial statements with U.S. generally accepted accounting principles, their judgments as to the quality, not just the acceptability, of Federated Hermes' accounting principles as applied to the financial statements and such other matters as are required to be discussed with the Audit Committee under standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"). The Audit Committee also discussed with Federated Hermes' independent registered public accounting firm the critical accounting matter identified by the firm concerning valuation of indefinite-lived intangible assets. In addition, the Audit Committee has received from the independent registered public accounting firm the written disclosures and the letter required by Rule 3526 of the PCAOB, *Communication with Audit Committees Concerning Independence*, relating to the independent registered public accounting firm's independence from management and Federated Hermes, and has discussed with the independent registered public

accounting firm their independence. The Audit Committee has considered whether the provisions of non-audit services by the independent registered public accounting firm are compatible with maintaining their independence.

The Audit Committee discussed with Federated Hermes' internal auditors and independent registered public accounting firm the overall scope and plans for their respective audits. The Audit Committee meets with the internal auditors and independent registered public accounting firm, with and without management present, to discuss the results of their examinations, their evaluations of Federated Hermes' internal controls, and the overall quality of Federated Hermes' financial reporting.

The Audit Committee considered the quality of the audit services provided by the independent registered public accounting firm, the experience and tenure at the firm as the Company's independent registered public accounting firm, and the amount of audit and related audit fees and non-audit fees. The Audit Committee considered the audit partner selected to lead the independent registered public accounting firm with respect to the provision of audit services to the Company. The Audit Committee considered the potential impact of changing the independent registered public accounting firm. The Audit Committee also considered the independent registered public accounting firm's commitment to quality and innovation, and their industry knowledge and experience in deciding to retain the independent registered public accounting firm.

In reliance on the reviews and discussions referred to above, the Audit Committee recommended to the Board (and the Board has approved) that the audited financial statements be included in the Annual Report on Form 10-K for the year ended December 31, 2021, for filing with the SEC. The Audit Committee also selected Ernst & Young LLP as Federated Hermes' independent registered public accounting firm for the fiscal year ending December 31, 2022.

Respectfully Submitted:

Joseph C. Bartolacci, Audit Committee Chair

Michael J. Farrell, Audit Committee Member

Marie Milie Jones, Audit Committee Member

### **Compensation Committee**

The Compensation Committee, which operates pursuant to a written charter, consists of Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones. Mr. Farrell is Chair of the Compensation Committee. The Compensation Committee considers performance measures and their achievement, recommends and approves compensation levels of executive officers, awards share-based compensation, works with senior management on benefit and compensation programs for Federated Hermes' employees, and monitors local and national compensation trends to ensure that Federated Hermes' compensation program is competitive within the mutual fund industry. The Compensation Committee reviews and makes determinations regarding any related party transactions involving Federated Hermes that involve the compensation of a related party who is an employee of Federated Hermes consistent with NYSE Rules. As part of its charter, the Compensation Committee also is required to periodically receive from, and review and discuss with, Federated Hermes' management periodic reports on Federated Hermes' diversity and inclusion strategy and its compensation practices, including an annual pay equity analysis. Federated Hermes' compensation programs are designed to attract, retain and incentivize talented and qualified individuals without regard to: race, color, national origin, religion, sex, pregnancy, sexual orientation, gender identity or expression, mental or physical disability, age, familial or marital status, ancestry, military status, veteran status, or genetic information, as well as any other prohibited criteria under law applicable to Federated Hermes. Federated Hermes endeavors to reward individual contribution, as demonstrated by the delivery of long-term sustainable results. Federated Hermes' compensation programs are also designed to align the interests of its officers and employees with its business strategy, values and objectives, including the interests of its Shareholders, clients and stakeholders, while affording the business the opportunity to grow. Federated Hermes recognizes that a diverse and inclusive workplace benefits employees and supports stronger long-term business performance.

The Compensation Committee serves as the Board Committee that administers the Federated Hermes, Inc. Stock Incentive Plan, as amended ("Stock Incentive Plan"). On October 25, 2018, the Compensation Committee, pursuant to the terms of the Stock Incentive Plan, adopted a UK Sub-Plan to the Stock Incentive Plan ("as amended, UK Sub-Plan"), to allow the Compensation Committee to grant awards of restricted stock to Federated Hermes' United Kingdom ("UK")-based employees. The Compensation Committee has delegated its full power and authority under the Stock Incentive Plan, and UK Sub-Plan, as amended, to the Chief Executive Officer with respect to all employees other than those subject to Section 16 of the Exchange Act. The Compensation Committee also has delegated its full power and authority under the Stock Incentive Plan and UK Sub-Plan to the Chief Executive Officer of Hermes Fund Managers Limited ("HFML"), and the trustee of an employee benefit trust created for the benefit of HFML's management and key employees, with respect to HFML employees

who are not subject to Section 16 of the Exchange Act. Currently, the following persons are subject to Section 16 of the Exchange Act: Messrs. Gordon J. Ceresino, J. Christopher Donahue, Thomas R. Donahue, Dolores D. Dudiak, John B. Fisher, Peter J. Germain, Richard A. Novak, Saker A. Nusseibeh, Paul A. Uhlman and Stephen P. Van Meter, as well as the non-employee or independent members of the Board. In 2021, the Compensation Committee met on three occasions.

As members of the Compensation Committee, Messrs. Joseph C. Bartolacci and Michael J. Farrell, and Ms. Marie Milie Jones, are deemed to be non-employee directors as defined in Rule 16b-3 of the Exchange Act and outside directors, as previously defined for purposes of Section 162(m) of the Internal Revenue Code prior to its amendment pursuant to the Tax Cuts and Jobs Act of 2017 (“2017 Tax Act”).

## **Compensation Risk**

The Compensation Committee collaborates with Federated Hermes’ management in reviewing the material terms of Federated Hermes’ compensation policies and programs for all employees and evaluates the intended behaviors each is designed to incent to ensure that such policies and programs do not encourage excessive risk-taking that could result in a material, adverse impact to the Company. For 2021, this review included a review of the compensation policies and programs for Federated Hermes’ employees, including those employed by HFML. The Compensation Committee believes that Federated Hermes’ compensation policies and programs do not give rise to risks reasonably likely to have a material adverse effect on the Company.

## **Employee, Officer and Director Hedging**

Federated Hermes’ Policy on Trading and Confidentiality, as amended, (the “Policy”) is a policy that imposes certain restrictions on, and requirements for, among other things, hedging transactions designed to offset a decrease in the market value of the Company’s issued and outstanding equity securities granted as part of compensation or held directly or indirectly. The Policy applies to “Federated Hermes Personnel” which includes: (a) all directors, officers and employees of the Company, (b) those contractors and other outside professionals determined by the Company’s Compliance Department to be subject to the Policy due to the nature of their job activities, and (c) the spouses, minor children and other household members of the persons described in (a) and (b) above. Under the Policy, Federated Hermes Personnel that are subject to Section 16 of the Exchange Act are referred to as “Directors” and “Senior Officers”.

Under the Policy, Federated Hermes Personnel are prohibited from:

- (1) Short-selling Company securities, including, without limitation, selling Company securities short “against the box” (with no exceptions);
- (2) Purchasing Company securities on margin without prior written approval by the Company’s Compliance Department (which may impose restrictions on such purchases); and
- (3) Except for options issued directly by the Company to a Director, Senior Officer, or employee, buying or selling, directly or indirectly, any derivative security, including put options and call options, the underlying basis of which is any Company security, subject to the following limited exception:
  - (a) A limited exception to this restriction is available, upon approval by the Company’s Compliance Department, for derivative transactions involving up to 25% of a person’s beneficial interest in Company securities, where such transactions are: (i) entered into for diversification purposes; (ii) result in the disposition of the underlying securities (although the transaction may permit cash settlement in lieu of security settlement); and (iii) the term of the transaction is for a period of no less than one year. For example, this limited exception can be used to permit a Director or Senior Officer to diversify their holdings in the Company by investing in an exchange fund by contributing Class B Common Stock of the Company to the fund in exchange for units of the fund, which holds a diversified pool of securities. Before approving the transaction, the Company’s Compliance Department is required to: (i) notify senior management of the particulars of the transaction; (ii) review the details of the transaction (including all paperwork that will be entered into among the parties to the transaction); and (iii) notify senior management of its decision.

Federated Hermes Personnel also are subject to the Policy’s general restrictions on insider trading (*i.e.*, trading based on material non-public information (or “inside information”)), and trading during restricted (or “blackout” or “closed”)



periods. The Policy also provides that Federated Hermes Personnel should use standing orders (*i.e.*, orders placed with a broker to buy or sell securities at a pre-designated price that leave the Federated Hermes Personnel no control over the timing of the transaction) sparingly and the Policy requires Federated Hermes Personnel to rescind standing orders so that they are not operative during restricted (or “blackout” or “closed”) periods.

Under the Policy, Directors and Senior Officers, and their spouses, minor children and other members of their households, are required to obtain the approval of a member of a trading compliance committee before trading or effecting any change in beneficial ownership in Company securities, whether for their own benefit or on behalf of another person or entity. Under the Policy, Directors and Senior Officers who purchase Company securities also are required to hold such securities for a minimum of six (6) months from the date of purchase, unless the security is subject to a forced sale (*e.g.*, as a consequence of a merger or acquisition of the Company) or unless the Director or Senior Officer obtains the express prior written consent of the Company’s Compliance Department prior to the transaction. Directors and Senior Officers who receive such express prior permission to effect a short-term or “short-swing” sale remain subject to the requirement that any profits that they derive from the short-swing sale will need to be disgorged to the Company pursuant to Section 16(b) of the Exchange Act.

### **Corporate Governance**

To address corporate governance matters and communicate its business standards, Federated Hermes has adopted Corporate Governance Guidelines and a Code of Business Conduct and Ethics. The Code of Business Conduct and Ethics applies to directors, officers and employees of Federated Hermes. Copies of these materials, as well as Charters for the Audit, Compensation, and Compliance Committees, are available on Federated Hermes’ website at [FederatedHermes.com](https://www.federatedhermes.com) by first clicking on “Investor Relations” and then “Corporate Governance.” The information contained on, or accessible through, our website is not part of, or incorporated by reference in, this Information Statement. The information is also available in print upon written request.

Under Federated Hermes’ policies, the directors are expected to attend the Annual Meeting. All of the directors on the Board at the time of the 2021 Annual Meeting gathered in person in the Federated Hermes Tower and attended the 2021 Annual Meeting via teleconference.

### **Communications with the Board**

Independent members of the Board have regularly scheduled executive sessions without management participation. Mr. Farrell presides over these meetings. In order that Shareholders and other interested parties may make their concerns known to the non-employee or independent directors as well as to the Audit Committee, Compliance Committee, and the full Board, the Board has established a telephone messaging system and an internet-based anonymous incident reporting system. All messages will be forwarded to and reviewed by Federated Hermes’ Chief Compliance Officer (“CCO”), who will prepare a summary of such communications for the non-employee or independent directors, the Audit Committee, the Compliance Committee, or the full Board, as appropriate. Information concerning the use of the messaging system and the reporting system can be obtained on Federated Hermes’ website at [FederatedHermes.com](https://www.federatedhermes.com) by first clicking on “Investor Relations” and then “Corporate Governance.” The information contained on, or accessible through, Federated Hermes’ website is not part of, or incorporated by reference in, this Information Statement.

### **Board Leadership Structure**

In 2021, Mr. J. Christopher Donahue was elected, and continues to serve, as President and Chief Executive Officer, and Chairman, of the Company. The Board does not have a policy with respect to whether the Chairman should be a non-employee or independent director, an affiliated director or a member of Company management. The Company’s policy as to whether the role of Chief Executive Officer and Chairman should be separate is to adopt the practice that the Board believes best serves the Company’s and Shareholders’ interests at any particular time. Currently, the Board believes that, given Mr. J. Christopher Donahue’s knowledge, experience and strategic vision, and the evolving investment management industry, combining the roles of Chairman, President and Chief Executive Officer best serves the interests of the Company and its Shareholders. Additionally, the Board has currently designated Mr. Michael J. Farrell as Lead Independent Director. In that capacity, he chairs all executive sessions of the non-employee or independent directors and serves as a liaison between the non-employee or independent directors and management. The Board believes this leadership structure is appropriate because it effectively allocates authority, responsibility and oversight between management and the non-employee or independent directors.

## Risk Oversight

The Board has oversight responsibility for risk management, focusing on significant risks facing Federated Hermes, including operational, financial, legal, compliance and macro-economic risks. The Board and its committees work closely with management to monitor risk and it is management's responsibility to manage risk and bring to the Board's attention material risks to the Company. The Board has delegated responsibility to certain Board committees for the oversight of specific risks as follows:

The Compliance Committee is responsible for monitoring and reviewing significant legal, compliance and regulatory matters involving Federated Hermes. It accomplishes this by receiving regular reports from Federated Hermes' Chief Risk Officer ("CRO") and CCO, and meeting in executive session with these individuals as necessary.

The Audit Committee is responsible for monitoring and reviewing Federated Hermes' policies and procedures relating to the financial reporting process, including the internal control process. It also monitors the Company's internal audit function, the work performed by the independent registered public accounting firm and the Company's compliance with related applicable legal and regulatory requirements. The Audit Committee also oversees Federated Hermes' cybersecurity and business continuity risks/events and practices, measures, training and other efforts, and receives periodic (e.g., generally quarterly or more frequently when circumstances warrant) reports on such topics from Federated Hermes' Chief Information Officer ("CIO"). It accomplishes these tasks by receiving regular reports from Federated Hermes' Chief Audit Executive ("CAE"), as well as from Federated Hermes' management and independent registered public accounting firm. It also meets in regular executive sessions with the CAE and the independent registered public accounting firm.

In addition, the Board as a whole receives regular reports on significant legal and regulatory matters from Federated Hermes' Chief Legal Officer.

Federated Hermes maintains several departments which focus on risk assessment and mitigation. It maintains an Enterprise Wide Risk Management department ("Risk Management") headed by the CRO. The CRO chairs the Enterprise Wide Risk Management Committee which includes department heads from across Federated Hermes, including HFML's Chief Risk & Compliance Officer. Risk Management implements the processes established to report and monitor material risks to the Company. The CRO reports directly to the Compliance Committee of the Board on a quarterly basis and the full Board as appropriate. The CRO reports to the Compliance Committee on significant enterprise risks such as regulatory, compliance and business risks as well as top investment-related risks that could impact the investment products and strategies managed by Federated Hermes' advisory subsidiaries. The CRO also provides the Compliance Committee with regular updates on enterprise risk initiatives being conducted by Risk Management.

Federated Hermes also maintains a Compliance Department headed by the CCO. The function of the Compliance Department and the role of the CCO are intended to operate in a manner consistent with Rule 38a-1 under the Investment Company Act of 1940 and Rule 206(4)-7 of the Investment Advisers Act of 1940, respectively. HFML's Chief Risk & Compliance Officer performs similar functions at HFML and provides information to Federated Hermes' CCO on compliance matters. The Compliance Department's primary responsibility is to assure that compliance and ethical standards are in place within Federated Hermes and that policies and procedures have been adopted and implemented that are reasonably designed to prevent violations of federal securities laws and regulations. The CCO, like the CRO, reports directly to the Compliance Committee on significant compliance issues and initiatives on a quarterly basis and the full Board as appropriate.

Federated Hermes also maintains an Internal Audit Department headed by the CAE. The function of the Internal Audit Department is to provide an internal assessment of business processes, including assessments of Federated Hermes' internal controls over the financial reporting process. It also provides consulting services to Federated Hermes business units to better allow such units to assess and monitor risk relating to their business processes. HFML also maintains an internal audit function, and HFML's Head of Internal Audit provides information to Federated Hermes' CAE on audit matters. The CAE reports directly to the Audit Committee on significant internal audit-related issues, as well as on the progress of management's review of the internal controls over financial reporting on a quarterly basis.

Federated Hermes also maintains a Legal Department headed by the General Counsel. The function of the Legal Department is to address legal and regulatory affairs matters involving Federated Hermes. Among other responsibilities, the Legal Department evaluates current and emerging regulatory requirements for Federated Hermes and/or its subsidiaries, affiliates and products, and oversees litigation involving Federated Hermes and/or its subsidiaries, affiliates, and products.

The Legal Department engages with regulators and elected representatives at various levels of government on regulatory and legislative initiatives impacting Federated Hermes and/or its subsidiaries, affiliates, products and clients/customers. The Legal Department also works with Risk Management, the Internal Audit Department and the Compliance Department to assess and mitigate risks.

Federated Hermes also maintains a Business Information Services Division (“BISD”) headed by Federated Hermes’ CIO. The BISD includes a dedicated Information Security Group (“ISG”) that is charged with daily oversight of Federated Hermes’ cybersecurity program and is headed by Federated Hermes’ Chief Information Security Officer (“CISO”). The ISG coordinates cybersecurity efforts with counterparts at HFML. The CIO provides regular updates to the Audit Committee (and, as necessary, the Board) on Federated Hermes’ cybersecurity program and business continuity program.

Federated Hermes’ CCO, CRO and General Counsel, as well as Federated Hermes’ CIO, CISO, and other senior members of Federated Hermes’ management, also are members of, and Federated Hermes’ CAE attends meetings of, Federated Hermes’ Information Security and Data Governance Committee (“ISDG”). The ISDG’s primary functions are to: (1) serve as a governing body to support Federated Hermes’ information security and data governance practices and efforts; (2) address information security matters and data governance matters critical to Federated Hermes; (3) oversee written policies and procedures reasonably designed to (a) comply with applicable legal requirements, and (b) maintain appropriate information security and data governance practices; (4) promote evaluation of Federated Hermes’ strategies for information security and data governance against industry practices and applicable regulatory requirements and guidance; and (5) serve as a liaison for discussions concerning information security and data governance with various Federated Hermes committees or governing bodies, management, and the Board. The ISDG receives updates quarterly on relevant cybersecurity and data governance matters, such as recent cybersecurity matters, phishing test results, cybersecurity training, BISD and ISG staffing, HFML’s cybersecurity program, regulatory developments, and enterprise data governance and strategy.

Each of the CCO, CAE, CRO and General Counsel report to Federated Hermes’ Chief Legal Officer. Federated Hermes fosters effective communications among its various departments by maintaining internal compliance committees that meet at least quarterly. These committees (the “Internal Compliance Committees”), one for Federated Hermes and its wholly-owned subsidiaries (the “Federated Hermes Committee”) and one for its majority-owned subsidiary, HFML and its subsidiaries (the “HFML Committee”, which committee is also known as the “HFML Risk & Compliance Executive”), administer Federated Hermes’ overall compliance program, including Federated Hermes’ Code of Business Conduct and Ethics. The Federated Hermes Committee is chaired by Federated Hermes’ CCO and composed of the General Counsel, the CRO and the CAE. The HFML Committee is chaired by HFML’s Chief Risk & Compliance Officer, and includes the General Counsel, Chief Operating Officer and Head of Internal Audit at HFML. The HFML Chief Risk & Compliance Officer, and/or another HFML Committee representative, also participates in meetings of the Federated Hermes Committee. In addition, the Chief Legal Officer of Federated Hermes may provide input to each Committee at his discretion. The HFML Committee provides information to the Federated Hermes Committee, and the Federated Hermes Committee apprises the Chief Legal Officer of any significant compliance matters. This committee structure presents a formal mechanism for these department heads to discuss compliance- and risk-related matters at Federated Hermes. In addition, each of Federated Hermes’ CCO, CAE, CRO and General Counsel, as well as Federated Hermes’ Chief Legal Officer, has the authority to contact the Board directly at any time to discuss risk-related matters if they deem it necessary.

Federated Hermes believes that the division of risk management responsibilities described above is an effective approach for addressing the risks facing Federated Hermes and that the Board leadership structure, described above, supports this approach.

## **Nomination of Directors**

Under the NYSE Rules, Federated Hermes is not required to have a nominating committee because it is considered a “controlled company” for purposes of these rules. In light of this fact, Federated Hermes believes that it is appropriate not to have a nominating committee and, therefore, does not have a nominating committee charter in reliance on the NYSE Rules exemption. Federated Hermes’ current practice is for the Board as a whole to perform the functions of a nominating committee.

The Board does not currently consider director candidates recommended by Shareholders and does not have a formal policy with regard to consideration of director candidates recommended by Shareholders. Federated Hermes believes that it is appropriate not to have such a policy because of its status as a “controlled company” under the NYSE Rules.

The Board seeks candidates who possess the background, skills, experience, expertise, integrity, and degree of commitment necessary to make a significant contribution to the Board. In connection with its evaluation of a nominee, the

Board takes into account all applicable laws, rules, regulations and listing standards and considers other relevant factors as it deems appropriate, including the current composition of the Board, the balance of management and non-employee or independent directors, the need for Audit Committee expertise, and its evaluation of other prospective nominees.

Although the Board does not have a formal policy regarding the consideration of diversity in identifying nominees for director, the Board believes directors should be selected so that the Board is a diverse body. In order to achieve this result, the Board seeks nominees who reflect differences of viewpoint, professional experience, education, skill and other individual qualities and attributes that it believes will strengthen the Board as a whole.

Nominees for directorship are recommended to the Board by Federated Hermes' Chief Executive Officer and its other directors. An invitation to join the Board will generally be extended by Federated Hermes' Chairman and Chief Executive Officer.

### Compensation of Directors

Members of the Board who are also employees of Federated Hermes do not receive compensation for their service as directors. For their service as directors, non-employee or independent directors receive (i) \$50,000 per year; (ii) \$5,000 per year for each Board Committee Membership; (iii) \$5,000 per year for Compliance Committee Chair, Compensation Committee Chair and service as Lead Independent Director, and \$10,000 per year for Audit Committee Chair (each of the aforementioned payable in quarterly installments); (iv) \$1,500 per attendance at a special meeting of the Board payable when such meetings occur; and (v) 2,250 shares of unrestricted Class B Common Stock annually pursuant to the Stock Incentive Plan. Federated Hermes also paid the premiums for term life insurance and travel/accident insurance for each of Messrs. Bartolacci and Farrell, and Ms. Jones, which, in the aggregate, cost Federated Hermes approximately \$2,375 in 2021.

### Director Compensation Table

The following table sets forth compensation information for the fiscal year ended December 31, 2021 for Federated Hermes' non-employee or independent directors.

**2021 DIRECTOR COMPENSATION TABLE**

Name (1)	Fees earned or paid in cash (\$ )	Stock awards (\$ )(2)	All other compensation (\$ )(3)	Total (\$ )
<b>Joseph C. Bartolacci</b>	75,000	64,800	818	140,618
<b>Michael J. Farrell</b>	75,000	64,800	1,015	140,815
<b>Marie Milie Jones</b>	70,000	64,800	542	135,342

- (1) The compensation of Messrs. J. Christopher Donahue, Thomas R. Donahue, and John B. Fisher is set forth in the 2021 Summary Compensation Table. Messrs. J. Christopher Donahue, Thomas R. Donahue, and John B. Fisher do not receive any additional compensation for services provided as a director of Federated Hermes.
- (2) The amounts in this column reflect the grant date fair value of 2,250 shares of unrestricted Class B Common Stock granted to each of Messrs. Bartolacci and Farrell, and Ms. Jones, as non-employee or independent directors in 2021 pursuant to the Stock Incentive Plan. The grant date fair value reflects the closing price of \$28.80 for Federated Hermes Class B Common Stock on the NYSE on April 30, 2021. As of December 31, 2021, each of Messrs. Bartolacci and Farrell, and Ms. Jones, had no stock options outstanding. There have been no stock options granted since 2009.
- (3) The amounts in this column reflect imputed income for Federated Hermes-provided life and travel/accident insurance. The amounts in this column are not for goods or services rendered by the directors to Federated Hermes other than in their capacity as directors.

## **Compensation Committee Report**

The Compensation Committee has reviewed and discussed the Compensation Discussion and Analysis included herein with management. Based on this review and discussion, the Compensation Committee recommended to the Board that the Compensation Discussion and Analysis be included in this Information Statement.

Respectfully Submitted:

Michael J. Farrell, Compensation Committee Chair  
Joseph C. Bartolacci, Compensation Committee Member  
Marie Milie Jones, Compensation Committee Member

## **EXECUTIVE COMPENSATION**

### **COMPENSATION DISCUSSION AND ANALYSIS**

#### **Compensation Philosophy and Objectives**

The investment management business is highly competitive and experienced professionals have significant career mobility. Federated Hermes' ability to attract, retain and properly motivate highly qualified professionals across the Company is a critical factor in maintaining Federated Hermes' competitive position within the investment management industry and ensuring Federated Hermes the opportunity for future success. Federated Hermes' compensation programs across the company are designed to attract, retain and incentivize talented and qualified individuals. Federated Hermes endeavors to reward individual contribution, as demonstrated by the delivery of long-term sustainable results. Federated Hermes' compensation programs are also designed to align the interests of its officers and employees with its business strategy, values and objectives, including the interests of its Shareholders, clients and stakeholders, while affording the business the opportunity to grow. For employees managed out of the U.S., Federated Hermes' compensation programs are comprised of competitive levels of cash compensation together with equity and other components for certain positions. Compensation is structured in the form of salary, which is competitively evaluated annually; bonus; and, where appropriate, long term incentives. For employees managed from the United Kingdom (UK), compensation is based on fixed and variable compensation. Fixed compensation can include base salary, a retirement plan and other corporate benefits, and is designed to provide competitive fixed compensation at a level that reflects market-compensation. Variable compensation is discretionary based on, among other factors, an employee's performance and behavior, as well as team and overall Company performance. Across Federated Hermes, the mix of overall salary, bonus and long-term incentives varies by division, position, and employee. Federated Hermes' compensation programs for executives also are designed to reward outcomes related to a variety of factors including Federated Hermes' revenues, (including net revenues after taking into account the net pre-tax impact of voluntary yield-related fee waivers), earnings, earnings on a per share basis, return on equity and payout ratio. Additional consideration is given to Federated Hermes' investment and financial performance as measured against other similar companies within the investment management industry and the performance of Federated Hermes' stock. Federated Hermes' Chief Executive Officer, Chief Financial Officer and its three other most highly compensated executive officers for 2021 are referred to herein as the "Named Executive Officers."

#### **Allocation Among Compensation Components**

As previously noted, each component of Federated Hermes' compensation program is designed to be competitive within the investment management industry and to align the interests of Federated Hermes' executive officers with those of Federated Hermes' Shareholders, clients and stakeholders. The final determination on setting compensation for executive officers rests with the Compensation Committee. The Compensation Committee takes a holistic approach to assessing and determining the components of each executive officer's total compensation. The Compensation Committee receives input and recommendations from, and works collaboratively with, Federated Hermes' Chief Executive Officer in analyzing information relating to the Company and individual performance. The Compensation Committee not only considers a variety of factors relating to Company performance, including Federated Hermes' Operating Profits (as defined hereinafter), revenues, earnings per share and stock performance, but also considers industry compensation trends among companies in Federated Hermes' peer group, as discussed below. The Compensation Committee also reviews investment performance and financial performance on a comparative basis, as well as the effectiveness of marketing and sales efforts. The Compensation Committee subjectively considers a number of different individual and corporate performance factors, such as those noted above, but gives no specific weighting to any such factor. Each component of compensation is reviewed independently each year, taking into consideration both Company and individual results as well as comparative peer group information.

**Peer Group.** In 2021, Federated Hermes engaged McLagan Partners, Inc. (“McLagan”), a nationally recognized consulting firm with expertise in executive compensation practices and the investment management business, to conduct a study of the compensation of executive officers at Federated Hermes and eleven of Federated Hermes’ peers within the investment management industry. The Compensation Committee has reviewed Federated Hermes’ relationships with, and the services provided by, McLagan and has not identified any conflicts of interest.

Federated Hermes’ peer group selected for purposes of McLagan’s study included Affiliated Managers Group, Inc.; AllianceBernstein Holding LP; Artisan Partners; BlackRock, Inc.; Eaton Vance Corp.; Franklin Templeton; Invesco Ltd.; Janus Henderson Group PLC; T. Rowe Price Group, Inc.; Victory Capital Management and Virtus Investment Partners. The peer group no longer includes Legg Mason, Inc. and Waddell & Reed as both were acquired in 2020. In selecting this peer group, Federated Hermes used the size criteria of approximately one-half to two times Federated Hermes in one or more of the following metrics: revenue, assets under management or market capitalization. The peer group data used for purposes of McLagan’s study is generally gathered from both publicly disclosed documents of those companies and industry compensation survey results. Information prepared by McLagan was provided to the Compensation Committee to assist it in its efforts to determine appropriate levels of compensation. While the Compensation Committee considers the peer data provided by McLagan in setting executive compensation, Federated Hermes does not benchmark to a specified percentile of this peer group.

**Base Salary.** Base salaries are intended to form a competitive percentage of total cash compensation. Federated Hermes’ objective in paying a base salary is to provide its executive officers with a level of assured cash compensation that is commensurate with their position, expertise and accomplishments. In establishing base salaries, the Compensation Committee considers performance assessments and recommendations provided by Federated Hermes’ Chief Executive Officer with respect to executive officers other than himself. The Compensation Committee also gives consideration to Federated Hermes’ financial results from the prior year as well as the base salaries paid for comparable positions by companies in Federated Hermes’ peer group. The Compensation Committee did not increase Named Executive Officers’ 2021 base salaries consistent with Federated Hermes’ company-wide effort to control expenses. The Compensation Committee also did not increase any of the Named Executive Officers’ 2022 base salaries consistent with Federated Hermes’ company-wide effort to control expenses.

**Bonuses.** Bonuses paid under the Federated Hermes, Inc. Annual Incentive Plan, as amended (“Annual Incentive Plan”) are designed to reward executive officers for the successful attainment of annual results that are consistent with Federated Hermes’ long-term growth and development. Each year, the Compensation Committee reviews requirements relating to executive compensation and considers one or more performance goals for bonus awards. While a performance goal is no longer required for tax purposes due to changes from the Tax Cuts and Jobs Act of 2017, management and the Compensation Committee continue to believe that attainment of a performance goal provides appropriate incentives and serves as an appropriate factor to consider in determining whether a bonus award is earned.

The performance period over which the performance goals are measured may be a calendar year, or other period of 12 months or less, for which a participant’s performance is measured as established in the discretion of the Compensation Committee. The Compensation Committee considered a performance goal of Federated Hermes attaining Operating Profits (as defined below) of \$82.5 million for the nine-month period ended September 30, 2021, as a factor to consider in connection with bonuses awarded for 2021 to be paid in the fourth quarter of 2021/first quarter of 2022. For purposes of the Annual Incentive Plan performance goal, considered in connection with the Annual Incentive Plan, operating profits are defined, for the applicable performance period, as total revenue less distributions to non-controlling (minority) interests and less total expenses (including net non-operating income/expenses and income taxes and excluding amortization of intangibles, impairment losses and debt expenses) as reflected in Federated Hermes’ unaudited financial statements (“Operating Profits”). The Compensation Committee determined that the achievement of the performance goal under the Annual Incentive Plan will not be a condition precedent for awards under the Annual Incentive Plan, but instead will be a factor that the Committee can consider in connection with awards. For the nine-month period ended September 30, 2021, Federated Hermes had Operating Profits of approximately \$212.5 million. Achievement of the performance goal does not serve to ensure the award of a bonus under the Annual Incentive Plan. The Compensation Committee has the discretion (either negative or positive), in appropriate circumstances, to increase, reduce or eliminate a bonus. The awards are payable under the Annual Incentive Plan promptly after the Compensation Committee has made the final award determinations (but in no event later than 2 ½ months after the close of the fiscal year in which the performance period ends).

Participants in the Annual Incentive Plan for 2021 included Federated Hermes’ U.S.-based executive officers as of January 27, 2022 and Ms. Dolores D. Dudiak, who became an executive officer on February 25, 2021. For 2022, the Compensation Committee will consider a performance goal of Federated Hermes attaining Operating Profits of \$86.25

million for the nine-month period ending September 30, 2022 as a factor to consider in connection with bonuses that will be awarded for 2022 and payable in the first quarter of 2023.

In determining awards for 2021 under the Annual Incentive Plan, the Compensation Committee considered a variety of factors, including Federated Hermes' Operating Profits, revenues (including net revenues after taking into account the net pre-tax impact of voluntary yield-related fee waivers), earnings, earnings on a per share basis and return on equity and payout ratio. Also taken into consideration by the Compensation Committee was the performance of Federated Hermes' stock, Federated Hermes' investment and financial performance as measured against its peer group noted above, and the performance assessment and recommendations made by Federated Hermes' Chief Executive Officer with respect to executive officers other than himself. The Compensation Committee also considered the Company's relative performance in the context of prevailing market conditions during the continuing pandemic, the Company's effective expense management and the Company's market share.

Depending upon individual circumstances and other factors, the Compensation Committee may from time to time accelerate the payment of all or a portion of an award under the Annual Incentive Plan. On December 15, 2021, the Compensation Committee approved the acceleration of a portion of the 2021 award for J. Christopher Donahue in the amount of \$2 million. This accelerated partial award was paid on December 28, 2021 as \$1,400,000 in cash and 18,689 shares of Bonus Restricted Stock with a value of \$705,883.53. The closing price of Federated Hermes Class B Common Stock on the NYSE on December 28, 2021 was \$37.77. See "Equity Compensation" below for further information on Federated Hermes Bonus Restricted Stock Program. The Compensation Committee approved this accelerated partial award for Mr. J. Christopher Donahue for personal tax planning purposes. In deciding to grant this accelerated partial award, the Committee considered many of the same factors discussed above. The remainder of Mr. J. Christopher Donahue's award for 2021 under the Annual Incentive Plan was paid in March 2022.

The Compensation Committee, as noted above, also considers individual performance factors.

Individual factors the Compensation Committee considered when determining Mr. J. Christopher Donahue's 2021 bonus award included executive leadership with respect to overall management of the Company, and executive leadership in responding to current and emerging regulatory issues.

Individual factors the Compensation Committee considered when determining Mr. Thomas R. Donahue's 2021 bonus award included breadth of operational responsibility beyond traditional Chief Financial Officer duties, and executive leadership with respect to financial reporting, industry initiatives, and acquisitions.

Individual factors the Compensation Committee considered when determining Mr. John B. Fisher's 2021 bonus award included executive leadership with respect to investment management, product performance and depth and breadth of fund knowledge.

Individual factors the Compensation Committee considered when determining Mr. Gordon J. Ceresino's 2021 bonus award included executive leadership with respect to the Company's global business plan and international distribution.

Individual factors the Compensation Committee considered when determining Mr. Paul A. Uhlman's 2021 bonus award included his management of Federated Hermes' sales organization and executive leadership with respect to product sales, sales results and communications with clients and fund shareholders.

The Compensation Committee gives no specific weighting to any of the aforementioned individual and corporate performance factors and considers each of them on a subjective basis. None of the determinations that the Compensation Committee made upon considering the 2017 Tax Act and the Annual Incentive Plan were intended to modify or otherwise affect in any way any remuneration provided pursuant to a written binding contract in effect as of November 2, 2017. As a general matter, the changes to Code Section 162(m) effected by the 2017 Tax Act apply to taxable years beginning after December 31, 2017 (i.e., from January 1, 2018 forward), however, remuneration provided pursuant to a written binding contract in effect as of November 2, 2017, and which has not thereafter been modified in any material respect, can be grandfathered under the 2017 Tax Act and continue to be deductible (assuming compliance with other relevant requirements of former Code Section 162(m)).

**Equity Compensation.** Executive officers receiving bonus awards under the Annual Incentive Plan participate in Federated Hermes' Bonus Restricted Stock Program. For 2021 Annual Incentive Plan bonus awards, executive officers under the age of sixty-two on the date of the award generally receive eighty percent of their award amount in cash and twenty percent in the form of restricted stock ("Bonus Restricted Stock"), and may elect to receive seventy-five percent in cash and twenty-five percent in Bonus Restricted Stock, or may elect to receive seventy percent in cash and thirty percent in Bonus

Restricted Stock. For 2021, executive officers aged sixty-two or older on the date of the award who receive bonus awards under the Annual Incentive Plan may elect to receive 100% of such awards in cash, may elect to receive eighty percent in cash and twenty percent in Bonus Restricted Stock, may elect to receive seventy-five percent in cash and twenty-five percent in Bonus Restricted Stock, or may elect to receive seventy percent in cash and thirty percent in Bonus Restricted Stock. Bonus Restricted Stock is awarded at eighty-five percent of fair market value, based on the closing price of Federated Hermes Class B Common Stock on the NYSE on the award date and generally vests ratably over a three-year period. Additionally, the Compensation Committee may, at its discretion, make cash bonus awards that are not subject to the Bonus Restricted Stock Program.

Bonus Restricted Stock awards are made at eighty-five percent of fair market value in recognition of the risk of forfeiture and the delay in receiving awards earned. The Company believes that the Bonus Restricted Stock portion of bonus awards serves to further align the interests of executive officers with those of Federated Hermes' Shareholders, clients and stakeholders.

In 2021, the Compensation Committee also granted periodic restricted stock ("Periodic Restricted Stock") awards to executive officers under the Stock Incentive Plan. In determining whether Periodic Restricted Stock awards are appropriate and, if so, the size of such an award, the Compensation Committee holistically considers any outstanding and unvested restricted stock the executive officer holds as well as the value of equity compensation as a component of total compensation. In making its decision, the Compensation Committee also considers on a subjective basis factors such as the executive officer's performance, changes in his or her responsibilities, promotions and general industry practices. Periodic Restricted Stock awards, for which executive officers pay the Company \$3.00 per share, generally vest over a ten-year period for U.S.-based personnel which Federated Hermes believes serves to align the long-term interests of executive officers with those of Federated Hermes' Shareholders, clients and stakeholders. The timing of Periodic Restricted Stock grants is driven by the Compensation Committee's assessment of the need to compensate executive officers, not by Federated Hermes' Class B Common Stock price. Grants are made only during "open" periods in which the Company has not implemented trading restrictions. Please refer to footnotes (2) and (3) of the 2021 Summary Compensation Table and footnotes (2), (3) and (4) of the Outstanding Equity Awards at Fiscal Year End table, and the Narrative Disclosure to the 2021 Summary Compensation Table and the 2021 Grants of Plan-Based Awards Table, for further information relating to the Company's awards of Bonus Restricted Stock and Periodic Restricted Stock to Named Executive Officers.

Federated Hermes does not currently award stock options to its executive officers (or its other employees).

**Perquisites and Other Benefits.** Federated Hermes provides a limited number of perquisites and other benefits to its executive officers that are intended to encourage the health and wellness of its executive officers and to reduce the time and attention that they must spend on non-Federated Hermes matters.

Certain executive officers are eligible for reimbursement for the initiation fees and dues associated with membership in golf and/or social clubs that have a business purpose. Such memberships provide executive officers with an appropriate forum for entertaining clients/customers and interacting with the community. During 2021, seven executive officers were provided with on-site parking at Federated Hermes' headquarters. Executive officers are permitted to use Federated Hermes' corporate aircraft for a limited amount of personal use when the corporate aircraft is not being utilized for business purposes. Such personal use of the corporate aircraft must be pre-approved by the Chief Executive Officer or Chief Financial Officer. Personal use of the corporate aircraft by an executive officer results in taxable income to the executive officer determined in accordance with Internal Revenue Service regulations. For security and efficiency reasons, the Chairman and Chief Executive Officer and Chief Financial Officer are required to use the corporate aircraft for business and personal use to the greatest reasonable extent.

Executive officers are entitled to receive medical, life and disability coverage and other corporate benefits available to most of Federated Hermes' other employees. Executive officers are also provided an annual physical, at their option.

Executive officers based in the U.S. are eligible to participate in the Federated Hermes, Inc. Profit Sharing/401(k) Plan, which is made available to substantially all of Federated Hermes' U.S. employees. Federated Hermes' executive officer based in the UK is eligible to participate in a retirement plan and deferred compensation scheme which is made available to substantially all of the Federated Hermes' employees managed out of the UK.

## **Board Process**

The Compensation Committee receives input and recommendations from, and works collaboratively with, Federated Hermes' Chief Executive Officer in analyzing information relating to Company and individual performance. As discussed above, the Compensation Committee also considers a variety of factors when determining annual salary and awards of cash



bonuses and Periodic Restricted Stock. The Compensation Committee not only considers a variety of factors relating to Company performance, including Federated Hermes' Operating Profits, revenues (including net revenues after taking into account the net pre-tax impact of voluntary yield-related fee waivers), earnings per share and stock performance, but also considers industry compensation trends among companies in Federated Hermes' peer group as provided in the aforementioned study conducted by McLagan. The Compensation Committee also reviews investment performance and financial performance on a comparative basis, as well as the effectiveness of marketing and sales efforts. Although the Compensation Committee considers a number of different individual and corporate performance factors, no specific weighting is given to any such factor. Because Federated Hermes is a "controlled company" and does not solicit proxies, consents or authorizations from Shareholders relating to the Annual Meeting, Federated Hermes is not required to hold, and, therefore, consideration is not given to the results of, a shareholder advisory vote on executive compensation pursuant to Section 14A of the Exchange Act.

## Summary Compensation Table

The following table sets forth compensation information for the fiscal years ended December 31, 2021, 2020 and 2019 for Federated Hermes' Named Executive Officers.

### 2021 SUMMARY COMPENSATION TABLE

Name & Principal Position	Year	Salary (\$)	Bonus (\$)	Stock Awards (\$) (1)	Non-Equity Incentive Plan Compensation (\$) (2)	All Other Compensation (\$) (3)	Total (\$)
<b>J. Christopher Donahue</b>	2021	787,500	-	2,294,121	2,800,000	610,245	6,491,866
President and Chief	2020	787,500	-	1,482,362	3,150,000	698,647	6,118,509
Executive Officer	2019	787,500	-	1,376,494	2,940,000	604,694	5,708,688
<b>Thomas R. Donahue</b>	2021	720,000	-	1,803,550	2,240,000	710,955	5,474,505
Chief Financial Officer and President,	2020	720,000	-	1,567,241	2,415,000	935,152	5,637,393
FII Holdings, Inc.	2019	720,000	-	1,586,508	2,205,000	650,868	5,162,376
<b>John B. Fisher</b>	2021	635,000	-	2,032,964	2,662,500	429,260	5,759,724
Vice President and President and	2020	635,000	-	1,602,540	2,870,000	579,609	5,687,149
Chief Executive Officer,	2019	635,000	-	1,833,549	2,925,000	318,413	5,711,962
Federated Advisory Companies							
<b>Paul A. Uhlman</b>	2021	500,000	-	1,432,967	2,275,000	362,248	4,570,215
Vice President and President,	2020	500,000	-	2,239,545	2,880,000	600,529	6,220,074
Federated Securities Corp.	2019	450,000	-	1,080,620	1,680,000	257,795	3,468,415
<b>Gordon J. Ceresino</b>	2021	798,000	-	1,256,505	1,650,000	244,099	3,948,604
Vice Chairman and President,	2020	798,000	-	1,020,187	1,330,000	422,095	3,570,282
Federated International Management	2019	798,000	-	1,621,808	1,120,000	230,753	3,770,561
Limited and Federated International							
Securities Corp.							

- (1) The amounts in this column reflect the aggregate grant date fair value of restricted stock awards for the fiscal years ended December 31, 2021, 2020 and 2019 (as applicable) calculated in accordance with U.S. generally accepted accounting principles applicable to stock compensation. Additional information regarding Restricted Stock awards can be found in the 2021 Grants of Plan-Based Awards Table. The calculation methodology for the valuation of Periodic Restricted Stock and Bonus Restricted Stock awards is set forth in Note 1(s) of Federated Hermes' Consolidated Financial Statements contained in Federated Hermes' Annual Report on Form 10-K for the fiscal year ended December 31, 2021.
- (2) While the cash portion of the total bonus paid in 2021 or 2022 for fiscal year 2021 is reported in the "Non-Equity Incentive Plan Compensation" column of the 2021 Summary Compensation Table, the portion of the fiscal year 2021 total bonus received in the form of Bonus Restricted Stock in 2022 is not represented. Rather, the Bonus Restricted Stock received in 2021 for fiscal year 2020 Total Bonus is included in the "Stock Awards" column for fiscal year 2021. The grant date fair value of the Bonus Restricted Stock received in 2021, 2020 and 2019 for fiscal years 2020, 2019 and 2018, respectively, was based on the NYSE closing prices of \$28.81, \$26.52 and \$29.89, respectively, on the relevant grant dates. With respect to Mr. J. Christopher Donahue, a portion of his 2021 Total Bonus was received on December 28, 2021 in the form of Bonus Restricted Stock. The grant date fair value of the December 28, 2021 grant was based on the NYSE closing price of \$37.77. The closing price of the Class B

Common Stock on December 31, 2021, the last day of trading in 2021, was \$37.58. Bonus Restricted Stock is awarded at eighty-five percent of fair market value on the date of grant.

- (3) With respect to Mr. J. Christopher Donahue, the amount listed for 2021 reflects matching contributions under Federated Hermes' 401(k) Plan, company-provided parking, spousal travel and an annual physical. In addition, Federated Hermes paid the premium for long-term disability insurance. It also includes a life insurance premium of \$28,420, a medical insurance premium of \$210,760, club dues of \$25,047, dividends received on restricted stock of \$149,395 and \$170,672 that reflects the aggregate incremental cost to Federated Hermes of personal use of the corporate aircraft. The aggregate incremental cost to Federated Hermes of personal use of the corporate aircraft is determined on a per flight basis and includes the cost of fuel, landing and storage fees, crew-related expenses and other miscellaneous variable costs.

With respect to Mr. Thomas R. Donahue, the amount listed for 2021 reflects matching contributions under Federated Hermes' 401(k) Plan, sporting event tickets and company-provided parking. In addition, Federated Hermes paid the premium for long-term disability insurance. It also includes a life insurance premium of \$54,259, a medical insurance premium of \$286,224, club dues of \$28,336, dividends received on restricted stock of \$241,913 and \$80,100 that reflects the aggregate incremental cost to Federated Hermes of personal use of the corporate aircraft.

With respect to Mr. Fisher, the amount listed for 2021 reflects matching contributions under Federated Hermes 401(k) Plan, company-provided parking, club dues, spousal travel and an annual physical. In addition, Federated Hermes paid the premium for long-term disability insurance and a portion of the premiums for life, accidental death and medical insurance. It also includes dividends received on restricted stock of \$245,402 and \$132,536 that reflects the aggregate incremental cost to Federated Hermes of personal use of the corporate aircraft.

With respect to Mr. Uhlman, the amount listed for 2021 reflects matching contributions under Federated Hermes' 401(k) Plan, company-provided parking, club dues, spousal travel, a corporate gift of nominal value and personal use of the corporate aircraft. In addition, Federated Hermes paid the premium for long-term disability insurance and a portion of the premiums for life, accidental death and medical insurance. It also includes dividends received on restricted stock of \$294,687.

With respect to Mr. Ceresino, the amount listed for 2021 reflects matching contributions under Federated Hermes' 401(k) Plan and club dues. In addition, Federated Hermes paid the premium for long-term disability insurance and a portion of the premiums for life, accidental death and medical insurance. It also includes dividends received on restricted stock of \$201,748.

## Grants of Plan-Based Awards

The following table sets forth information concerning cash bonuses and restricted stock awards granted to the Named Executive Officers during the fiscal year ended December 31, 2021.

**2021 GRANTS OF PLAN-BASED AWARDS TABLE**

Name	Grant Date	Approval Date (1)	Estimated future payouts under non-equity incentive plan awards			Estimated future payouts under equity incentive plan awards			All other stock awards: number of shares of stock or units (#) (4)	Grant date fair value of stock and option awards (\$ ) (5)
			Threshold (\$ )	Target (\$ )	Maximum (\$ )	Threshold (#)	Target (#) (3)	Maximum (#)		
<b>J. Christopher Donahue</b>	3/3/21	1/28/21							55,128	1,588,238
	12/28/21	12/15/21		2,800,000			-		18,689	705,884
<b>Thomas R. Donahue</b>	3/3/21	1/28/21							42,265	1,217,655
	11/18/21	11/18/21		2,240,000			18,500			585,895
<b>John B. Fisher</b>	3/3/21	1/28/21							50,228	1,447,069
	11/18/21	11/18/21		2,662,500			18,500			585,895
<b>Paul A. Uhlman</b>	3/3/21	1/28/21							29,402	847,072
	11/18/21	11/18/21		2,275,000			18,500			585,895
<b>Gordon J. Ceresino</b>	3/3/21	1/28/21							23,277	670,610
	11/18/21	11/18/21		1,650,000			18,500			585,895

(1) Compensation Committee approval date.

(2) With respect to Messrs. J. Christopher Donahue, Thomas R. Donahue and Paul A. Uhlman, the amounts in this column reflect seventy percent of the bonus each received in 2022 under the Annual Incentive Plan for fiscal year 2021. With respect to Mr. J. Christopher Donahue, \$1,400,000 was received in both December 2021 and March 2022 and a portion of the remaining thirty percent was received in both December 2021 and March 2022 in the form of Bonus Restricted Stock. With respect to Messrs. Thomas R. Donahue and Paul A. Uhlman, the remaining thirty percent for 2021 was received in 2022 in the form of Bonus Restricted Stock. With respect to Mr. John B. Fisher, the amount in this column reflects seventy-five percent of the bonus he received in 2022 under the Annual Incentive Plan for fiscal year 2021 that was subject to Federated Hermes' Bonus Restricted Stock Program. The remaining twenty-five percent of that bonus was received in 2022 in the form of Bonus Restricted Stock. With respect to Mr. Gordon J. Ceresino, the amount in this column reflects one hundred percent of the bonus he received in 2022 under the Annual Incentive Plan for fiscal year 2021.

- (3) The amounts reflected in this column represent Periodic Restricted Stock received in 2021 under the Stock Incentive Plan for a purchase price of \$3.00 per share.
- (4) The amounts reflected in this column represent Bonus Restricted Stock received in 2021 attributed to the allocated portion of the 2020 bonus payable under the Annual Incentive Plan, which is generally subject to a three-year vesting period. With respect to Mr. J. Christopher Donahue, this column also represents a portion of the 2021 bonus received in December 2021 in the form of Bonus Restricted Stock.
- (5) The calculation methodology for the valuation of Periodic Restricted Stock and Bonus Restricted Stock awards is set forth in Note 1(s) of Federated Hermes' Consolidated Financial Statements contained in Federated Hermes' Annual Report on Form 10-K for the fiscal year ended December 31, 2021. Named Executive Officers pay the Company \$3.00 per share for Periodic Restricted Stock awards.

#### **Narrative Disclosure to the 2021 Summary Compensation Table and the 2021 Grants of Plan-Based Awards Table**

The 2021 Bonus Restricted Stock awards included in the "Stock Awards" column of the 2021 Summary Compensation Table were granted in partial payment of the 2020 bonus awards and generally vest in equal one-third amounts over a three-year period. With respect to Mr. J. Christopher Donahue it also reflects a partial payment of his 2021 bonus award granted on December 28, 2021 in the form of Bonus Restricted Stock with the same vesting schedule described above. The Bonus Restricted Stock is awarded at eighty-five percent of fair market value. The Bonus Restricted Stock is granted under the Annual Incentive Plan. See the discussion under the captions Bonuses and Equity Compensation in the Compensation Discussion and Analysis above for further information regarding the terms applicable to Bonus Restricted Stock. The Bonus Restricted Stock grant date fair value is reflected under the "Grant date fair value of stock and option awards" column of the 2021 Grants of Plan-Based Awards Table.

On November 18, 2021, each of Messrs. Thomas R. Donahue, John B. Fisher, Gordon J. Ceresino and Paul A. Uhlman received an award of 18,500 shares of Periodic Restricted Stock under the Stock Incentive Plan. These awards are reflected in the "Estimated future payouts under equity incentive plan awards" column of the 2021 Grants of Plan-Based Awards Table. Each such award is governed by an accompanying 2021 Restricted Stock Award Agreement. A performance measure of Operating Profits of at least \$82.5 million for the nine-month period ended September 30, 2021 was considered in connection with the awards. Such awards are subject to confidentiality and non-competition obligations. Recipients pay the Company \$3.00 per share for Periodic Restricted Stock awards and are entitled to receive dividends on the restricted shares which are the same as those paid on unrestricted Class B Common Stock. Periodic Restricted Stock awards granted in 2021 to U.S.-based executive officers vest over a ten-year period with restrictions lapsing fifty percent on each of approximately the award's fifth- and tenth-year anniversaries, except in the case of a recipient's death or separation from employment due to disability, in which case should death or separation from employment due to disability occur prior to the fifth vesting date, the stock vests in accordance with the vesting schedule and all unvested shares at the time of death or disability are forfeited and sold back to Federated Hermes for the purchase price (\$3.00/share) or should death or separation from employment due to disability occur on or after the fifth vesting date, all of the unvested shares become vested shares upon such separation from employment or death.

Federated Hermes makes a matching contribution under the Federated Hermes, Inc. Profit Sharing/401(k) Plan in an amount equal to 100% of the first 4% that each participant defers and 50% of the next 2% of deferral contributions, for a total match of 5%.

## Outstanding Equity Awards at Fiscal Year End

The following table sets forth information concerning unvested restricted stock awards held by the Named Executive Officers as of December 31, 2021. The Named Executive Officers held no stock options as of December 31, 2021.

Stock Awards			
Name	Grant Date	Number of Units of Stock That Have Not Vested (#)	Market Value of Units of Stock That Have Not Vested (\$) <sup>(1)</sup>
J. Christopher Donahue	11/16/2012 <sup>(2)</sup>	6,000	\$ 225,480
	11/18/2013 <sup>(2)</sup>	7,000	\$ 263,060
	3/5/2019 <sup>(3)</sup>	15,350	\$ 576,853
	3/6/2020 <sup>(3)</sup>	37,264	\$ 1,400,381
	3/3/2021 <sup>(3)</sup>	55,128	\$ 2,071,710
	12/28/2021 <sup>(3)</sup>	18,689	\$ 702,333
		<b>139,431</b>	<b>\$ 5,239,817</b>
Thomas R. Donahue	11/16/2012 <sup>(2)</sup>	6,000	\$ 225,480
	11/18/2013 <sup>(2)</sup>	7,000	\$ 263,060
	11/18/2014 <sup>(2)</sup>	8,000	\$ 300,640
	11/18/2015 <sup>(2)</sup>	8,325	\$ 312,854
	11/18/2016 <sup>(2)</sup>	9,250	\$ 347,615
	11/17/2017 <sup>(2)</sup>	14,800	\$ 556,184
	11/16/2018 <sup>(2)</sup>	15,725	\$ 590,946
	3/5/2019 <sup>(3)</sup>	11,414	\$ 428,938
	11/18/2019 <sup>(2)</sup>	16,650	\$ 625,707
	3/6/2020 <sup>(3)</sup>	27,948	\$ 1,050,286
	11/18/2020 <sup>(2)</sup>	17,575	\$ 660,469
	3/3/2021 <sup>(3)</sup>	42,265	\$ 1,588,319
	11/18/2021 <sup>(2)</sup>	18,500	\$ 695,230
		<b>203,452</b>	<b>\$ 7,645,728</b>
John B. Fisher	11/16/2012 <sup>(2)</sup>	6,000	\$ 225,480
	11/18/2013 <sup>(2)</sup>	7,000	\$ 263,060
	11/18/2014 <sup>(2)</sup>	8,000	\$ 300,640
	11/18/2015 <sup>(2)</sup>	8,325	\$ 312,854
	11/18/2016 <sup>(2)</sup>	9,250	\$ 347,615
	11/17/2017 <sup>(2)</sup>	14,800	\$ 556,184
	11/16/2018 <sup>(2)</sup>	15,725	\$ 590,946
	3/5/2019 <sup>(3)</sup>	14,169	\$ 532,471
	11/18/2019 <sup>(2)</sup>	16,650	\$ 625,707
	3/6/2020 <sup>(3)</sup>	28,836	\$ 1,083,657
	11/18/2020 <sup>(2)</sup>	17,575	\$ 660,469

	3/3/2021 <sup>(3)</sup>	50,228	\$	1,887,568
	11/18/2021 <sup>(2)</sup>	18,500	\$	695,230
		<b>215,058</b>	<b>\$</b>	<b>8,081,881</b>
Paul A. Uhlman	11/16/2012 <sup>(2)</sup>	3,000	\$	112,740
	11/18/2013 <sup>(2)</sup>	1,925	\$	72,342
	11/18/2014 <sup>(2)</sup>	2,000	\$	75,160
	11/18/2015 <sup>(2)</sup>	1,800	\$	67,644
	6/15/2016 <sup>(4)</sup>	25,000	\$	939,500
	11/18/2016 <sup>(2)</sup>	25,000	\$	939,500
	11/17/2017 <sup>(2)</sup>	14,800	\$	556,184
	11/16/2018 <sup>(2)</sup>	15,725	\$	590,946
	3/5/2019 <sup>(3)</sup>	5,773	\$	216,949
	11/18/2019 <sup>(2)</sup>	16,650	\$	625,707
	3/6/2020 <sup>(3)</sup>	21,294	\$	800,229
	5/22/2020 <sup>(4)</sup>	47,500	\$	1,785,050
	11/18/2020 <sup>(2)</sup>	17,575	\$	660,469
	3/3/2021 <sup>(3)</sup>	29,402	\$	1,104,927
	11/18/2021 <sup>(2)</sup>	18,500	\$	695,230
		<b>245,944</b>	<b>\$</b>	<b>9,242,577</b>
Gordon J. Ceresino	11/16/2012 <sup>(2)</sup>	6,000	\$	225,480
	11/18/2013 <sup>(2)</sup>	7,000	\$	263,060
	11/18/2014 <sup>(2)</sup>	8,000	\$	300,640
	11/18/2015 <sup>(2)</sup>	8,325	\$	312,854
	11/18/2016 <sup>(2)</sup>	9,250	\$	347,615
	11/17/2017 <sup>(2)</sup>	14,800	\$	556,184
	11/16/2018 <sup>(2)</sup>	15,725	\$	590,946
	3/5/2019 <sup>(3)</sup>	11,808	\$	443,745
	11/18/2019 <sup>(2)</sup>	16,650	\$	625,707
	3/6/2020 <sup>(3)</sup>	14,196	\$	533,486
	11/18/2020 <sup>(2)</sup>	17,575	\$	660,469
	3/3/2021 <sup>(3)</sup>	23,277	\$	874,750
	11/18/2021 <sup>(2)</sup>	18,500	\$	695,230
		<b>171,106</b>	<b>\$</b>	<b>6,430,166</b>

- (1) The amounts in this column reflect a December 31, 2021 closing price of \$37.58 for Class B Common Stock on the NYSE.
- (2) These restricted stock awards are 10-year plans which vest 5% in years 1-4 and years 6-9 and 30% in years 5 and 10. Vested shares are still considered restricted until they are released - releases occur in years 5 (first half of shares released) and 10 (second half of shares released). Vesting schedules for the awards shown above are as follows:

**Grant**  
**Date:**

**Vesting Schedule** (vesting percentages should be applied to "Original Shares Awarded"):

11/16/2012	30% on November 16, 2022
11/18/2013	5% on November 16, 2022; 30% on November 17, 2023
11/18/2014	5% on or about November 16, 2022 and 2023; 30% on November 18, 2024
11/18/2015	5% on or about November 16, 2022, 2023, and 2024; 30% on November 18, 2025
11/18/2016	5% on or about November 16, 2022, 2023, 2024 and 2025; 30% on November 18, 2026
11/17/2017	5% on or about November 17, 2023, 2024, 2025 and 2026; 30% on or about November 16, 2022 and 2027
11/16/2018	5% on or about November 16, 2022, 2024, 2025, 2026 and 2027; 30% on or about November 17, 2023 and 2028
11/18/2019	5% on November 16, 2022, 2023, 2025, 2026, 2027 and 2028; 30% on or about November 18, 2024 and 2029
11/18/2020	5% on November 16, 2022, 2023, 2024, 2026, 2027, 2028 and 2029; 30% on November 18, 2025 and 2030
11/18/2021	5% on or about November 16, 2022, 2023, 2024, 2025, 2027, 2028, 2029 and 2030; 30% on November 18, 2026 and 2031

- (3) These restricted stock awards are 3-year bonus plans which vest 33 1/3% each year for three years. Vested shares under these plans are released upon vesting. Vesting schedules for the awards shown above are as follows:

<b><u>Grant Date:</u></b>	<b><u>Vesting Schedule (vesting percentages should be applied to "Original Shares Awarded"):</u></b>
3/5/2019	Two-thirds of this award have already vested; remaining 1/3 to vest on March 4, 2022
3/6/2020	One-third of this award has already vested; remaining 2/3 to vest on March 4, 2022 (1/3) and March 6, 2023 (1/3)
3/3/2021	Vesting occurs 33 1/3% on each of March 4, 2022, March 6, 2023 and March 4, 2024
12/28/2021	Vesting occurs 33 1/3% on each of December 28, 2022, December 28, 2023 and December 27, 2024

- (4) These restricted stock awards are structured identically to the 10-year November awards described in footnote (2). Vesting schedules for these awards are as follows:

<b><u>Grant Date:</u></b>	<b><u>Vesting Schedule (vesting percentages should be applied to "Original Shares Awarded"):</u></b>
6/15/2016	5% on or about June 15, 2022, 2023, 2024, and 2025; 30% on June 15, 2026
5/22/2020	5% on or about May 25, 2022, 2023, 2024, 2026, 2027, 2028 and 2029; 30% on or about May 23, 2025 and 2030



## Option Exercises and Stock Vested

The following table sets forth information concerning Periodic Restricted Stock and Bonus Restricted Stock held by the Named Executive Officers that vested during the fiscal year ended December 31, 2021. No options were exercised by the Named Executive Officers during the fiscal year ended December 31, 2021.

**2021 OPTION EXERCISES AND STOCK VESTED TABLE**

Name	Stock Awards	
	Number of shares acquired on vesting (#)	Value realized on vesting (\$ ) (1)
<b>J. Christopher Donahue</b> .....	56,975	1,736,230
<b>Thomas R. Donahue</b> .....	55,405	1,721,553
<b>John B. Fisher</b> .....	61,370	1,900,444
<b>Paul A. Uhlman</b> .....	63,209	1,949,885
<b>Gordon J. Ceresino</b> .....	43,041	1,350,757

- (1) The value realized on vesting of stock awards is equal to the difference between the closing market price of Class B Common Stock on the NYSE on the date of vesting and the purchase price paid by the Named Executive Officer, if any, multiplied by the number of shares that vested.

## Environmental, Social and Governance (“ESG”) Matters

The goal at Federated Hermes is to deliver superior risk-adjusted returns for clients/customers by endeavoring to set the standard for responsible, active investment management, including rigorous investment analysis and consideration of the long-term needs of our Shareholders, clients/customers and other stakeholders. Federated Hermes take a holistic approach that integrates ESG considerations and engagement insights into its investment products and strategies, something that offers investment professionals an additional lens through which to evaluate portfolio investments for the potential to deliver long-term sustainable wealth. Federated Hermes’ approach to responsible investing is through ESG integration, combining traditional analysis with ESG considerations that the Company believes may impact the long-term sustainable growth of a company. In support of this approach, the Company has developed proprietary ESG analytics tools to facilitate ESG integration into the Company’s products and strategies. These tools include data from third-party data providers along with our own data gleaned from engagement with issuers. These tools are available to all of the Company’s investment teams.

As a company, Federated Hermes also utilizes an ESG lens to analyze its operations in an effort to identify both risks and opportunities that may exist. Like the investments the Company evaluates as portfolio investments for its products and strategies, the Company’s goal is to identify those ESG issues that may impact the long-term sustainable growth of Federated Hermes. While the impact of specific ESG factors varies by industry and even by company, Federated Hermes seeks to identify those most relevant to the Company and work towards improving in those areas. While that is an ongoing endeavor that may change and morph over time, Federated Hermes is proud of its progress to date.

Federated Hermes has developed a diversity and inclusion strategy with the mission to foster a diverse, inclusive and respectful workplace where employees across the Company are encouraged to be innovative and creative and where unique perspectives and experiences are recognized and appreciated for the contributions they bring to the Company. The Company recognizes that a diverse and inclusive workforce benefits our employees and supports stronger long-term business performance.

In addition to achieving a diverse workforce, the Company's benefit offerings are designed to reflect the local market and equip Federated Hermes employees with resources and services to help them stay healthy, balance the demands of work and personal life, develop their careers, and meet their financial goals, as well as to further employee engagement and retention. Along with the traditional health and welfare benefits, such as medical, and dental coverage, an employee assistance program, disability, paid time off, and retirement programs, the Company also offers flexible work arrangements, education assistance, paid parental leave, adoption benefits, paid volunteer time, employee discounts and other programs and services. Federated Hermes also has introduced a range of resources to provide employees with information and support to remain physically and emotionally healthy during the pandemic.

Federated Hermes provides a professional work environment for employees that supports employees' career aspirations and professional development interests through training programs and mentoring initiatives. Training is provided on the job and by Federated Hermes' training staff through a blend of internal/external classroom and online courses. Federated Hermes' extensive training curriculums focus on Technical, Professional, Leadership & Management, and includes, among others, courses on: the securities markets and Federated Hermes' products; compliance/regulatory requirements; license exam preparation; sales skills; customer service skills; financial, physical and mental health well-being, remote working and hybrid management, dignity and respect in the workplace; individual and team performance; communication skills; technical (systems) topics; and general professional development.

Federated Hermes also seeks to better the communities in which we live and work. The Company encourages its employees' participation in their communities by supporting funding requests for organizations where our employees are actively engaged. In this vein, the Company offers employees paid time off annually to volunteer for a charity.

Federated Hermes sees the above as opportunities it can continue to develop to better the long-term sustainable growth of the Company. Considering ESG-related risks is equally important.

Within the investment management industry, the importance of data governance and information security continues to grow. Federated Hermes emphasizes the protection of data of our clients/customers, Shareholders, employees and vendors. As such, we have developed policies and procedures and put into place tools designed to protect against cybersecurity threats and vulnerabilities. Federated Hermes employs various measures aimed at mitigating cyber risk, including, among others, use of firewalls, system segmentation, system monitoring, virus scanning, periodic penetration testing, employee phishing training and an employee cybersecurity awareness campaign. Federated Hermes also conducts due diligence on key service providers relating to cybersecurity. In recognition of the importance of information security and data governance, Federated Hermes has established ISDG to oversee Federated Hermes' information security and data governance efforts. The ISDG receives updates quarterly on relevant cybersecurity and data governance matters, such as recent cybersecurity matters, phishing test results, cybersecurity training, staffing, HFML's cybersecurity program, regulatory developments, and enterprise data governance and strategy. Federated Hermes' Audit Committee (and, as appropriate, Board) receive reports on cybersecurity and data governance matters on a periodic basis as part of risk management oversight responsibilities.

## **Pay Ratio Disclosure**

For Federated Hermes' fiscal year ended December 31, 2021:

The median annual compensation of all employees of Federated Hermes (other than the Chief Executive Officer (or principal executive officer) ("CEO")) was \$112,442; and

The annual total compensation of Federated Hermes' CEO was \$6,491,866.

Based upon this information, the 2021 ratio of the annual total compensation of Federated Hermes' CEO to the median of the annual total compensation of all employees was approximately 58 to 1.

We believe the pay ratio disclosed above is a reasonable estimate calculated in a manner consistent with the SEC's Regulation S-K, Item 402(u). To identify the median of the annual total compensation of all of Federated Hermes' employees and to determine the annual total compensation of Federated Hermes' median employee and Federated Hermes' CEO, Federated Hermes took the following steps:

Federated Hermes selected December 31, 2021, which is within the last three months of 2021, as the date used to identify Federated Hermes' median employee because it enabled Federated Hermes to make such identification in an efficient and reasonable manner.

Federated Hermes determined that, as of December 31, 2021, Federated Hermes had 1,968 employees, with 1,409 employees in the U.S. and 559 employees outside of the U.S. in the United Kingdom (527), Singapore (11), Ireland (9), Germany (3), Canada (2), Japan (2), Spain (2), Australia (1), Denmark (1), and Switzerland (1). For purposes of identifying the employee with the median annual compensation of all of Federated Hermes' employees, Federated Hermes considered all of its employee population, including permanent employees and temporary or seasonal employees. The annual total compensation Federated Hermes used to identify the employee with the median total compensation includes all earnings reported for Federated Hermes' U.S. employees on Form W-2 to the Internal Revenue Service for 2021 and internal human resources compensation records for non-U.S. employees. Federated Hermes annualized the total compensation of the permanent employees who did not work for Federated Hermes during the entire 2021 fiscal year. Once the employee with the median total annual compensation was identified, Federated Hermes combined all of the elements of such employee's compensation for 2021 in accordance with the requirements of Item 402(c)(2)(x) of Regulation S-K, resulting in annual total compensation of \$112,442. The employee with the median total compensation did not receive any equity awards. The total compensation income for Federated Hermes' CEO is based upon his total compensation for 2021 as reported in the 2021 Summary Compensation Table in this Information Statement.

### **Employment Agreements and Change-of-Control Agreement**

On December 28, 1990, Mr. John B. Fisher entered into an employment agreement (the "Fisher Employment Agreement") with Federated Investors, a predecessor of Federated Hermes, in connection with his employment by Federated Investors as an officer and employee. The Fisher Employment Agreement is still in effect. Under the terms of the Fisher Employment Agreement, Mr. Fisher is subject to certain restrictions with regard to confidentiality and competition. Mr. Fisher is not permitted to disclose confidential information that he receives in the course of or as a result of his employment. Additionally, upon termination of his employment, Mr. Fisher is prohibited from directly or indirectly competing with Federated Hermes for a period of two years. Furthermore, upon termination of his employment, Mr. Fisher agrees not to directly or indirectly solicit employees of Federated Hermes to terminate their employment or contractual relations with Federated Hermes.

On October 22, 1990, Mr. Uhlman entered into an employment agreement (the "Uhlman Employment Agreement") with Federated Securities Corp., a wholly-owned subsidiary of Federated Hermes, in connection with his employment by Federated Securities Corp. as a sales representative. The Uhlman Employment Agreement is still in effect. Under the terms of the Uhlman Employment Agreement, Mr. Uhlman is subject to certain restrictions with regard to confidentiality and competition. Mr. Uhlman is not permitted to disclose confidential information he receives in the course of or as a result of his employment. Additionally, upon termination of his employment, Mr. Uhlman is prohibited from directly or indirectly competing with Federated Hermes in connection with the sale of shares of money market funds or any other securities or other products and services which may be competitive for a period of two years. Furthermore, upon termination of his employment, Mr. Uhlman agrees not to directly or indirectly solicit employees of Federated Hermes to terminate their employment or contractual relations with Federated Hermes.

The only agreement Federated Hermes currently has in place with a Named Executive Officer that contains a change-of-control provision is a 2016 Restricted Stock Award Agreement entered into with Mr. Paul A. Uhlman on June 15, 2016, under the Stock Incentive Plan pursuant to which Mr. Uhlman received a total of 50,000 shares of Restricted Stock. Under the terms of the 2016 Restricted Stock Award Agreement, the shares awarded vest over a ten-year period with restrictions lapsing on fifty percent of the award on each of approximately the award's fifth- and tenth- year anniversaries, respectively. In certain circumstances where there is a change-of-control (as described below), the vesting of the shares is accelerated. For this accelerated vesting to occur: (a) there must be a change in ownership of fifty-one percent or greater of the Class A Common Stock of Federated Hermes; and (b) one of the following must occur (i) Mr. Uhlman's employment agreement is terminated other than "for cause" (as defined in the 2016 Restricted Stock Award Agreement) by Federated Hermes or its successor during the six-month period before or the first two-year period following a change in ownership or (ii) a constructive termination (as defined in the 2016 Restricted Stock Award Agreement) occurs prior to the occurrence of events which would permit a termination "for cause" during the first two-year period following a change of ownership. If this "double-trigger" provision is satisfied, then any portion of the award not vested will fully vest. Assuming that the aforementioned events occurred on December 31, 2021, thereby satisfying the "double-trigger" provision, the shares of Restricted Stock awarded to Mr. Uhlman pursuant to the 2016 Restricted Stock Award Agreement that were not vested would have become fully vested with an approximate value of \$939,500 which would include \$75,000 Mr. Uhlman paid for his shares. Such events, however, did not occur.

## TRANSACTIONS WITH RELATED PERSONS

During 2021, Mr. Richard H. Donahue, son of Mr. Thomas R. Donahue, Chief Financial Officer of Federated Hermes, was employed by Federated Hermes as a Senior Manager- Financial Planning and Analysis. Mr. Richard H. Donahue was provided compensation in the amount of approximately One-Hundred Sixty-Five Thousand dollars and received a Periodic Restricted Stock award with a grant date value of Sixty-Three Thousand Three-Hundred and Forty dollars, which equaled the closing price of \$34.67 for Federated Hermes Class B Common Stock on the NYSE as of November 18, 2021 minus the \$3.00 per share purchase price multiplied by 2,000 shares. The Compensation Committee reviews and makes determinations regarding any related party transactions involving Federated Hermes that involve the compensation of a related party who is an employee of Federated Hermes consistent with NYSE Rules. The Compensation Committee has reviewed any related party transactions involving compensation (e.g., base salary, bonus, restricted stock, benefits, etc.) paid to any related party who is an employee of the Company for potential conflicts of interest and determined that any such transactions are not inconsistent with the interests of the Company and its Shareholders.

## CONFLICT OF INTEREST POLICIES AND PROCEDURES

Federated Hermes maintains a Code of Business Conduct and Ethics (the “Code”). The Code applies to each director, officer and employee of Federated Hermes (each a “Covered Person”). The Code specifically addresses a variety of conflicts of interest, including transactions with related persons. The Code also sets forth guidance for Covered Persons with regard to general conflict of interest scenarios where an individual’s private interests interfere in any way with the interests of Federated Hermes as a whole. Federated Hermes relies on the integrity and undivided loyalty of Covered Persons to maintain the highest level of objectivity in performing their duties.

Covered Persons are expected to avoid any situation in which personal interests conflict, or have the appearance of conflicting, with those of Federated Hermes. Covered Persons are responsible for avoiding any misconduct or perceived conflicts of interest. Accordingly, employees are expected to use prudent behavior and discretion in all transactions and relationships and are required to make prompt and complete disclosure of any possible or probable conflict of interest to their direct supervisor or manager, human resources, or Federated Hermes’ Internal Compliance Committees, as described below. Non-employee or independent directors are also expected to make appropriate disclosures to the Board and to take appropriate steps to recuse themselves from Board decisions with respect to transactions or other matters involving Federated Hermes as to which they are interested parties or with respect to which a real or apparent conflict of interest exists. As a general rule, Covered Persons should never receive a payment or anything of value in exchange for a decision involving Federated Hermes’ business, with limited exceptions for token gifts of nominal value. Additionally, Covered Persons generally may not have any direct or indirect financial interest in, or any business relationship with, a person or entity that does business with Federated Hermes or is a competitor of Federated Hermes. If a Covered Person has a direct or indirect financial interest in, or business relationship with, a person or entity that does business with Federated Hermes, disclosure must be made to the Federated Hermes Committee or HFML Committee, Audit Committee or the Board, as required by the Code. A decision is then made as to whether a conflict exists, has been mitigated or does not exist, and restrictions may be imposed. This policy does not apply to an arms-length purchase of goods or services for personal or family use or to the ownership of less than five percent of the shares of a publicly traded company. Other arms-length business relationships with Federated Hermes and/or the Federated Hermes Funds may be permissible provided such business relationships are disclosed to, reviewed and approved by the applicable Federated Hermes Internal Compliance Committee (as detailed below).

In addition, any transaction that constitutes a related party transaction that is required to be disclosed by Federated Hermes as required by the NYSE Rules and Item 404 of Regulation S-K must be reviewed by (1) the Compensation Committee if the related party transaction involves Federated Hermes and the compensation of a related party who is an employee, and (2) the Audit Committee for all other related party transactions involving Federated Hermes, as required by the NYSE Rules. All such related party transactions are subject to oversight and evaluation for potential conflicts of interest by the Compensation Committee or Audit Committee, as applicable. The appropriate Committee will review such a related party transaction and has the authority to prohibit any such related party transaction, or subsequently determine that any such related party transaction should not be permitted to continue, if such Committee determines that any such related party transaction is inconsistent with the interests of Federated Hermes and its Shareholders.

Furthermore, Covered Persons should not engage in outside jobs or activities that compete with Federated Hermes in any way. Except in certain limited circumstances, any employee who is invited to join the board of directors or to serve as an officer of another organization must obtain the approval of the applicable Federated Hermes Internal Compliance Committee.

The Code requires directors who are invited to serve on other boards to promptly notify Federated Hermes' Chief Executive Officer and Chairman.

The Code is administered by the Internal Compliance Committees (i.e., the Federated Hermes Committee and the HFML Committee). The Federated Hermes Committee is chaired by Federated Hermes' CCO and composed of the General Counsel, the CRO and the CAE. The HFML Committee is chaired by HFML's Chief Risk & Compliance Officer, and includes the General Counsel, Chief Operating Officer and Head of Internal Audit at HFML. The HFML's Chief Risk & Compliance Officer, and/or another representative of the HFML Committee, also participates in meetings of the Federated Hermes Committee. The HFML Committee provides information to the Federated Hermes Committee, and the Federated Hermes Committee apprises the Chief Legal Officer of any significant compliance matters. As previously discussed, the Code requires Covered Persons to disclose to the applicable Internal Compliance Committee any personal activities or financial interests that could negatively influence, or give the appearance of negatively influencing, their judgment or decisions. The Internal Compliance Committees then determine if there is a conflict and, if so, how to resolve or mitigate it without compromising the interests of Federated Hermes, the Federated Hermes Funds or other accounts, as applicable. When necessary, the HFML Internal Compliance Committee reports matters to the Federated Hermes Internal Compliance Committee and the Federated Hermes Internal Compliance Committee will bring matters to Federated Hermes' Chief Legal Officer, senior staff or the Board for final resolution.

The transactions disclosed above were reviewed and approved in accordance with the Code.

A written copy of the Code is available on Federated Hermes' website at **FederatedHermes.com** by first clicking on "Investor Relations" and then "Corporate Governance." The information contained on, or accessible through, our website is not part of, or incorporated by reference in, this Information Statement.

## SECURITY OWNERSHIP

### Class A Common Stock

The following table sets forth certain information regarding beneficial ownership of Federated Hermes' Class A Common Stock by each person who is known by Federated Hermes to own beneficially more than five percent of the outstanding shares of Class A Common Stock as of March 1, 2022.

Name and Address of Beneficial Owner	Shares Beneficially Owned	Percent of Class
Voting Shares Irrevocable Trust dated May 31, 1989 c/o The Beechwood Company, L.P. Suite 720 1001 Liberty Avenue Pittsburgh, Pennsylvania 15222-3716	9,000	100.0%

All of the outstanding shares of Class A Common Stock are held by the Voting Trust, the trustees of which are Mr. J. Christopher Donahue, Federated Hermes' President and Chief Executive Officer and Chairman of the Board, Mr. Thomas R. Donahue, Federated Hermes' Vice President, Chief Financial Officer, and Treasurer, and a member of the Board, and Ms. Rhodora J. Donahue, their mother, for the benefit of certain members of the Donahue family. Under the terms of the Voting Trust, the trustees are authorized to vote shares held by the Voting Trust and the trustees additionally may sell, transfer or otherwise dispose of shares owned by the Voting Trust. The entire voting power of Federated Hermes is vested in the holder of the outstanding shares of Class A Common Stock, except as otherwise provided in the Restated Articles of Incorporation of Federated Hermes or as required by applicable law. The address for the trustees of the Voting Trust is the same address shown in the above table.

## Class B Common Stock

The following table sets forth certain information regarding beneficial ownership of Federated Hermes' Class B Common Stock as of March 1, 2022, by (i) each of the current directors of Federated Hermes, (ii) the Named Executive Officers of Federated Hermes, and (iii) all executive officers and current directors of Federated Hermes as a group. As of March 1, 2022, there were 91,656,568 shares of Class B Common Stock outstanding.

<b>Name of Beneficial Owner</b>	<b>Shares Beneficially Owned (1)(2)</b>	<b>Percent of Class</b>
J. Christopher Donahue (3)	1,655,592	1.8%
Thomas R. Donahue (4)	1,182,789	1.3%
John B. Fisher (5)	579,613	*
Gordon J. Ceresino (6)	215,381	*
Paul A. Uhlman	319,928	*
Michael J. Farrell (7)	145,100	*
Joseph C. Bartolacci	10,900	*
Marie Milie Jones	16,400	*
All executive officers and current directors as a group (13 persons)	4,548,180	5.0%

\* Less than 1%.

- (1) Calculated pursuant to Rule 13d-3(d) of the Exchange Act. Unless stated below, each such person has sole voting and investment power with respect to all such shares.
- (2) Does not include an aggregate of 30,654 shares of Class B Common Stock allocated to the accounts of directors and executive officers who are participants in the Federated Hermes, Inc. Profit Sharing/401(k) Plan.
- (3) Includes 486,971 shares owned by The John F. Donahue and Rhodora J. Donahue Joint Revocable Trust, Mr. J. Christopher Donahue is a trustee, of which 472,524 shares have been pledged to secure a loan (Mr. J. Christopher Donahue disclaims beneficial ownership of all 486,971 shares owned by The John F. Donahue and Rhodora J. Donahue Joint Revocable Trust).
- (4) Includes 7,795 shares owned by Mrs. Frances L. Donahue; 19,199 shares owned by The Thomas R. and Frances L. Donahue Grantor Dynasty Trust; 27,544 shares owned by The Fran L. Donahue Grantor Trust; 37,544 shares owned by The Thomas R. Donahue Grantor Trust; 2,000 shares owned by Maxfund, Inc., of which Mr. Thomas R. Donahue is a shareholder; 421,690 shares owned by Maxfund Partners, L.P., a limited partnership of which Maxfund, Inc. is the general partner, Mr. Thomas R. Donahue is a shareholder of Maxfund, Inc. (Mr. Thomas R. Donahue disclaims beneficial ownership of approximately 405,872 shares owned by the Maxfund Partners, L.P.); 150 shares owned by the Trust Agreement of Henry J. Lombard FBO Henry G. Lombard for which Mrs. Frances L. Donahue is trustee (Mr. Thomas R. Donahue disclaims beneficial ownership of all 150 shares owned by the trust); 150 shares owned by the Trust Agreement of Henry J. Lombard FBO Frances L. Donahue for which Mrs. Frances L. Donahue is trustee; 300 shares owned by the Trust Agreement of Henry J. Lombard FBO Marianne Herdani for which Mrs. Frances L. Donahue is trustee (Mr. Thomas R. Donahue disclaims beneficial ownership of all 300 shares owned by the trust); and 50,000 shares owned by a family trust, for which Mr. Thomas R. Donahue is a trustee (Mr. Thomas R. Donahue disclaims beneficial ownership of all 50,000 shares owned by the family trust).

- (5) Includes 40,000 shares held by Rosewood Limited Partnership, a limited partnership of which Mr. John B. Fisher is a general partner. Mr. John B. Fisher disclaims beneficial ownership of all shares in which he does not have a pecuniary interest.
- (6) Includes 31,678 shares held by Ceresino Family Trust. Mr. Gordon J. Ceresino disclaims beneficial ownership of all shares in which he does not have a pecuniary interest.
- (7) Includes 30,000 shares owned by the Farrell Family Partnership 2nd, a limited partnership of which Mr. Michael J. Farrell is the sole owner of the corporate general partner; 60,200 shares owned by the Michael J. Farrell Charitable Remainder Unit Trust; and 10,000 shares owned by The MJF 2011 Trust. Mr. Michael J. Farrell disclaims beneficial ownership of all shares in which he does not have a pecuniary interest.



### **Delinquent Section 16(a) Reports**

Under the securities laws of the United States, Federated Hermes' directors, its executive officers and any persons beneficially owning more than ten percent of Federated Hermes' Class A Common Stock and Class B Common Stock are required to report their ownership of Federated Hermes' Class A Common Stock and Class B Common Stock and any changes in that ownership to the SEC and to the NYSE. Specific due dates for these reports have been established and Federated Hermes is required to report in this Information Statement any failure to file by these dates. Based on a review of any Forms 3 and 4 (and amendments) furnished to Federated Hermes during, and Forms 5 (and amendments) furnished to Federated Hermes with respect to, the fiscal year ended December 31, 2021, all reports required by Section 16(a) of the Exchange Act during the fiscal year were timely filed, except as follows:

With respect to Ms. Dolores D. Dudiak, a Form 4 was not timely filed for a sale on August 20, 2021. A Form 4 was later filed for this transaction during the fiscal year ended December 31, 2021.

## INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Ernst & Young LLP served as the independent registered public accounting firm for Federated Hermes for 2021 and continues to serve as the independent registered public accounting firm for Federated Hermes. Representatives of Ernst & Young LLP will be present at the Annual Meeting via teleconference, will have an opportunity to make a statement if they desire to do so, and will be available to respond to appropriate questions.

The following fees are for services rendered by Ernst & Young LLP for the audit of Federated Hermes' financial statements for the fiscal years ended December 31, 2021 and December 31, 2020, the audit of internal control over financial reporting for the fiscal years ended December 31, 2021 and December 31, 2020, the review of the financial statements in Federated Hermes' Forms 10-Q for the fiscal years ended December 31, 2021 and December 31, 2020, and other billings for services rendered to Federated Hermes:

	2021	2020
Audit Services Fees: .....	\$ 5,790,893	\$ 5,134,007
Fees for audit of consolidated financial statements, quarterly reviews, audit of internal control over financial reporting, statutory audits of certain subsidiaries, and other significant transactions.		
Audit-Related Services Fees: .....	\$ 0	\$ 40,230
Fees for audit-related services include audit of the employee benefit plan.		
Tax Fees:.....	\$ 1,006,103	\$ 367,754
Fees for international tax compliance, tax advice and tax planning services and portfolio scanning services.		
All Other Fees:.....	\$ 170,950	\$ 61,760
Fees for other services primarily include certain Federated Hermes-sponsored product-related tax assistance and certain permitted advisory services.		

## AUDIT COMMITTEE PRE-APPROVAL POLICIES AND PROCEDURES

The Audit Committee has adopted a policy for pre-approval of all audit, audit-related, tax and other services, classified as All Other Services, to be performed by Federated Hermes' independent registered public accounting firm, subject to the de minimis exception for non-audit services described in Section 10A(i)(1) subparagraph (B) of the Exchange Act. The policy was adopted in order to ensure that the provision of these services does not impair the auditor's independence. The Audit Committee annually, or more frequently (if necessary), reviews and pre-approves the services that may be provided by the independent registered public accounting firm. Unless a type of service to be provided by the independent registered public accounting firm has received general pre-approval, it will require specific pre-approval by the Audit Committee. The Audit Committee will revise the list of general pre-approved services from time to time, based upon subsequent determinations. The term of the general pre-approval is twelve months from the date of pre-approval, unless specifically provided otherwise. The Audit Committee will waive the pre-approval requirement with respect to the provision of non-audit services if: (i) the aggregate amount of all such non-audit services provided constitutes not more than five percent of the total amount of fees paid by Federated Hermes to its independent registered public accounting firm during the fiscal year in which the services are provided; (ii) such services were not recognized by Federated Hermes at the time of engagement of the independent registered public accounting firm to be non-audit services; and (iii) such services are promptly brought to the attention of the Audit Committee (or its delegate) and approved prior to the completion of the audit. The Audit Committee has delegated pre-approval authority to the Chair of the Audit Committee. The Chair of the Audit Committee reports any pre-approval decisions to the Audit Committee at its scheduled meetings. All fees paid to Ernst & Young LLP for the fiscal years ended December 31, 2021 and December 31, 2020 were pre-approved by the Audit Committee in accordance with this policy.



Federated Hermes, Inc.  
1001 Liberty Avenue  
Pittsburgh, PA 15222-3779  
1-800-341-7400  
[FederatedHermes.com](http://FederatedHermes.com)